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The economic impact of Florida's hospitals : an analysis performed by Center for Economic Development Research, College of Business Administration, University of South Florida

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The Economic Impact of Florida's Hospitals

An Analysis Performed by

CENTER FOR ECONOMIC DEVELOPMENT RESEARCH
College of Business Administration

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May 1999

MEMORANDUM

From: Center for Economic Development Research, College of Business Administration, University of South Florida, Tampa, Florida

Date: May 11, 1999

Re: Errata Sheet

Reference: "The Economic Impact of Florida's Hospitals," an analysis performed by the Center for Economic Development Research, College of Business Administration, University of South Florida, May 1999.

Please make the following changes to the economic impact analysis referenced, above. Italics highlight the specific changes.

On page 9, change the Table, Economic Impacts of Florida Hospitals by County, for Citrus and Clay counties to read:

County	Hospital Employment	Generated Employment	Employment Multiplier	Hospital Personal Income	Generated Personal Income	Personal Income Multiplier	Generated Output
Citrus	<i>1,248</i>	625	<i>1.50</i>	\$33,033,140	\$12,443,892	1.38	\$37,194,230
Clay	<i>871</i>	370	<i>1.42</i>	\$25,126,952	\$8,117,768	1.32	\$23,534,033

On page 10, change the first sentence and on page iii of the Executive Summary change the fourth sentence in the final paragraph to read:

The Florida-county Employment Multipliers range from a high of 1.61 (Dade) to a low of *1.12 (Washington)*.

On pages 18 through 22, change the column headings for Appendix B, Financial Data and Full-time Employee Equivalent (FTEs), Florida Hospitals, Fiscal Year 1997 to read:

Hospital	<i>Patient Care Salaries</i>	<i>Administrative Salaries</i>	Total Salaries	Total Operating & Non operating Expenses	Professional Office Bldg. Expenses	Other Non-operating Expenses	Total Non-operating Expenses	FTEs
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On page 22, add the following note after the tabular data:

(Administrative salaries include that portion of the payroll paid to workers who perform activities in support patient care. Such activities include management of administrative affairs, dietary and other food service functions, plant maintenance, and purchasing and supply.)

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Preface

The Florida Hospital Association (FHA) is a statewide organization representing the interests of hospitals and health care systems. The FHA provides advocacy before the state legislature, Congress, state and federal regulatory agencies, and the court system.

This study was commissioned by the FHA and performed by the Center for Economic Development Research (CEDR), College of Business Administration (COBA), University of South Florida (USF). The purpose of the study is to quantify the economic contribution to Florida by the hospitals in the state. CEDR provides information and conducts research on issues related to economic growth and development in the nation, in the state of Florida, and in the Central Florida region. The Center serves the faculty, staff, and students of the COBA, the University, and individuals and organizations in the University's service area. CEDR's research activities are designed to further the objectives of the University and specifically the objectives of the COBA.

Robert Anderson, Ph.D., Dean, College of Business Administration (COBA), USF
Kenneth Wieand, Ph.D., Director, CEDR, COBA, USF
Dennis G. Colie, Ph.D., Economist and Principal Investigator, CEDR, COBA, USF

Executive Summary

This study quantifies the economic contribution to the state by Florida hospitals. Specifically, we examine the quantifiable economic effects of operational expenditures and payroll for Florida's hospitals. Because of the circulation of funds within the State's economy, the overall impact of the spending activities is a multiple of the initial, or first round, of spending. The overall impact is measured by employment, personal income, and production. The data used in the estimation are from fiscal year 1997. The quantifiable impact is interpreted as Florida hospitals' expected *annual* economic contribution to the state.

The quantifiable economic contributions of 251 Florida hospitals to the state of Florida are --

Jobs. Florida hospitals contribute 343,694 jobs in the State. There are 201,041 employee positions within Florida hospitals, plus 142,653 more jobs are created in the state as a result of the hospitals' economic activities. **The employment multiplier is 1.71;** that is, for every 100 jobs in Florida hospitals, the state gains another 71 jobs outside of the hospitals.

Personal Income. Florida hospitals contribute \$10 billion (\$10,116,299,920) of personal income for workers in the state. Florida hospitals' annual payroll is more than \$6.2 billion (\$6,279,932,962) for employees, plus over \$3.8 billion (\$3,836,366,958) is earned annually by workers in the other 142,922 jobs created in the State as a result of the hospitals' economic activities. **The personal income multiplier is 1.61;** that is, for every \$100 paid by Florida hospitals to their employees, \$61 of additional income is created for other workers throughout the state.

Health Care. In 1997, Florida's hospitals had 1.9 million patient-admissions and 18 million outpatient and emergency room visits. This is the hospitals' output. We are unable to place a dollar value on the output.

Local Output. The workers in the 142,922 jobs created in the state as a result of Florida hospitals' economic activities, produced goods and services valued at \$10 billion (\$10,094,629,829). Of these **\$10 billion worth of goods and services produced in Florida,** the State's hospitals were directly responsible for purchases totaling over \$1.7 billion (\$1,767,388,430) for operations.

County Impacts. Fifty-six of Florida's 67 counties have at least one hospital. Dade County has the most with 32 hospitals. All of the hospitals contribute to the jobs, income, and production within the counties where they are located. However, due to differing commercial structures in these counties, the range of county economic impacts varies widely. The Florida-county Employment Multipliers range from a high of 1.61 (Dade) to a low of 1.02 (Clay). The Florida-county Personal Income Multipliers range from a high of 1.68 (Flagler) to a low of 1.10 (Hamilton).

I. Introduction.

This study quantifies the economic contribution to the state by the 251 Florida hospitals.¹ If these hospitals closed, or even if their spending activities decreased, there would be loss of jobs, personal income, and production within the state. This study estimates the loss if the hospitals were closed and all of their employees left the state. In the terms of economic impact analysis, this quantifiable estimate of theoretical loss is the *economic contribution to the state of Florida* by its hospitals.

Specifically, we examine the quantifiable economic effects of operational expenditures and payroll for Florida's hospitals. Because of the circulation of funds within the state's economy, the overall impact of the spending activities is a multiple of the initial, or first round, of spending. That is, there are links among the various commercial elements of Florida's economy. Through these links, second and subsequent rounds of spending occur following the initial expenditures by Florida's hospitals.

For example, when a hospital purchases locally produced milk, the dairy, in turn, must spend a portion of the funds received from the hospital to hire workers, buy milking machines, and pay for veterinary services. The first round or initial spending produces a direct effect on the State's economy. The economic effects of subsequent spending by businesses, such as the purchase of milking machines and veterinary services, are called indirect effects. And, workers' spending, which becomes possible due their incomes motivated by first round expenditures, leads to induced effects. So it goes, round by round, with the initial spending by the hospital having a multiple effect on employment, personal income, and production within the state.

These rounds of spending continue within the state until the initial expenditures that were made by Florida's hospitals "leak" out of the state's economy. Leaks occur due to taxes, savings, and spending for goods and services produced outside of Florida.²

¹Appendix A, "List of Florida Hospitals," lists the hospitals alphabetically, along with their location, ownership status, type, and size.

²"Primer on Regional Economic Development Analysis," April 12, 1999, written by Dr. Dennis G. Colie, principal investigator, explains the multiplier effect and technique of economic impact analysis used for this study. The primer may be obtained from the Florida Hospital Association.

In this study, we estimate the impact of annual spending by hospitals in Florida. The impact is measured by employment, personal income, and production. The data used in the estimates are from fiscal year 1997.³ The impact on employment is measured in terms of jobs. Personal income, which is aggregated from all sources, including employment income and proprietors' income, is denominated in 1997 dollars. Production, also called output, is measured at 1997 producer prices.

Although the focus of this study is the quantifiable economic effects of Florida's hospitals on the state, we recognize that expenditures and the "multiplier" effects are only the monetary impact of state-wide hospital care. Florida hospitals had approximately 1.9 million admissions and 18 million outpatient and emergency room visits during 1997. We cannot put a dollar value on the medical benefits to patients treated at Florida hospitals. The care received by patients results in improved health status and well being. Patients with improved health and functionality become productive citizens.

Florida hospitals not only provide planned and emergency medical care for the residents of their communities, but also are typically one of the larger employers in their communities. Having a hospital in the community is also an important factor for businesses looking to locate in the area.

Florida's hospital leaders and staff actively serve on boards of community organizations and volunteer their time and resources in support of community activities. A 1997 FHA study found that most Florida hospitals provide health fairs to their communities.⁴ Health, blood pressure and cholesterol screening were also common among many hospital community health programs. Many hospitals in Florida also partner with civic organizations for a variety of programs. Other common hospital partners include physicians and local medical societies, community leaders, public health departments, as well as education leaders and school boards. A number of Florida hospitals also conduct training for allied health professionals as well as provide educational support for local colleges and universities.

In this analysis, we only include operating expenses and payroll - and exclude non-operating expenditures - so that our quantifiable estimate of Florida hospitals' economic contribution may be measured and understood as an annual occurrence.⁵ That is, as long as the hospitals' doors remain open, the quantifiable contribution will continue year to year.

³See Appendix B, "Financial Data and Full-time Employee Equivalent (FTEs), Florida Hospitals, Fiscal Year 1997." Note, also, that the data do not necessarily measure activity during the same time period, because all hospitals do not use an identical fiscal year.

⁴Reference "Insight to Health: Creative Community Health Solutions in Florida," 1997, Florida Hospital Assn., PO Box 531107, Orlando, FL 32853-1107. The FHA surveyed 254 Florida hospitals to identify community health programs that are offered to Floridians. One hundred twenty-eight hospitals responded for a response rate of 50.4%.

⁵Non-operating expenses generally include such items as interest expenses on borrowed funds and depreciation allowed for previous capital expenditures.

Florida hospitals' total operating and non-operating expenses for fiscal year 1997 were \$16,140,565,899. Not all hospitals reported operating and non-operating expenses separately. But, for those hospitals that did report non-operating expenses separately, on average, 7.749% of reported total operating and non-operating expenses were for non-operating expenditures. Thus, we estimate total operating expenses for all hospitals in fiscal year 1997 to be \$14,889,833,447.⁶ Also during fiscal year 1997, \$6,279,932,962 was paid for wages and salaries and included in total operating expenses.

Hence, fiscal year 1997 total operating expenses, excluding spending for wages and salaries, was \$8,609,900,485. The economic impact on the state attributable to this spending is explained in Section II of this study.

The economic impact on the state of Florida attributable to the hospitals' 201,041.6 full-time equivalent (FTE) jobs and aggregate payroll of \$6,279,932,962 is explained in Section III of this study.

We also analyze the economic impacts on the counties in which the hospitals are located. The impacts by county are described in Section IV of this study.

The conclusions of the study are presented in Section V.

⁶We calculate the estimate of total operating expenses as $(1 - .07749)$ times \$16,140,565,899.

II. Economic Impact of Operating Expenses.

In this section, we explain the economic impact on Florida of spending \$8,609,900,485 for the operations - excluding payroll - of Florida's 251 hospitals. Out of the \$8,609,900,485, we estimate that \$1,767,388,430 was spent to purchase goods and services produced in Florida.⁷ The remainder, or \$ 6,842,512,055, was spent to import goods and services produced outside the state.

The member-hospitals' purchase of goods and services produced in Florida has a multiplicative economic impact. The total impact is the sum of direct, indirect, and induced spending. This impact is measurable in terms of increased employment, personal income, and output.

About 40,487 jobs within Florida depend on Florida hospitals spending for goods and services. Annually, the workers in these 40,487 jobs earn more than \$1.17 billion of income, while producing an output valued at approximately \$3.17 billion.

About 21,583 of the 40,487 jobs, and approximately \$676.7 million of personal income, are directly attributable to the hospitals' spending for Florida-produced goods and services. Workers holding these 21,583 jobs produced slightly more than \$1.7 billion of goods and services. Firms, which provide business services in the state, enjoy the largest gain in employment with about 6,157 jobs and \$129.3 million in personal income. The largest gain in output, over \$306 million, goes to the real estate sector of Florida's economy.

Second and subsequent rounds of spending by businesses, spurred by the direct effects of spending for Florida-produced goods and services, sustain 7,054 more jobs and provide workers in those jobs with over \$222.8 million in personal income. These rounds of spending increase the output of goods and services in the state by another \$578.3 million. The primary benefit of this indirect economic activity goes to Florida firms that provide business services. The business services sector of the economy adds another 1,884 jobs with personal income slightly more than \$42.9 million and produces an output valued at almost \$80 million.

The increase in personal incomes, due to the direct and indirect effects of Florida hospitals' spending for goods and services produced in Florida, induces further spending in the State. Induced spending supports 11,850 more jobs, which provide another \$277.2 million in income, and adds over \$858.3 million to the total impact on output. The retail trades within the State benefit most from the induced effects. Increased output from induced effects in the retail sector is over \$145 million, which generates 4,070 jobs with personal income in excess of \$302.7 million.

⁷We used the *IMPLAN Professional*TM Regional Purchase Coefficients (RPCs) to estimate the spending for goods and services produced in Florida. See Appendix E, Primer on Regional Economic Development Analysis, for an explanation of RPCs.

In summary, the total contribution of Florida hospitals' operating expenditures, excluding payroll, to the state's economy is approximately 40,487 jobs. Workers in those jobs receive over \$1.17 billion of income for producing in excess of \$3.17 billion in output each year. This contribution to the economy is distributed among broadly defined state-wide business sectors as follows.

Contribution of Hospitals' Purchases to Florida's Economy

<u>Sector</u>	<u>Employment</u>	<u>Personal Income</u>	<u>Output</u>
Agriculture	672.6 jobs	\$12,102,615	\$25,330,458
Mining	92.7	3,369,191	17,883,365
Construction	1,427.3	46,197,823	100,175,154
Manufacturing	2,182.0	87,162,954	368,751,678
Transportation & Public Utilities	1,889.5	78,513,218	288,613,479
Trade	8,108.9	186,749,692	456,229,484
Finance (FIRE)	3,448.2	94,764,700	660,117,347
Services	21,323.6	606,250,791	1,151,612,274
Government	1,123.6	59,318,621	104,305,351
Other	<u>218.2</u>	<u>2,358,245</u>	<u>2,358,247</u>
Total Florida-spending Impact	40,486.6 jobs	\$1,176,787,850	\$3,175,376,837

III. Economic Impact of Spending by Hospital Employees.

In this section, we explain the economic impact on Florida due to spending by the employees of Florida's 251 hospitals. During fiscal year 1997, the hospitals employed the equivalent of 201,041.6 workers and paid a total of \$6,279,932,962 in wages and salaries to these employees. We estimate that this employment income generated \$760,499,882 in tax receipts.⁸ After paying taxes out of their total employment income, the employees have \$5,519,433,080 in spending power, called personal disposable income.

How that money is spent depends upon the level of household income. To model the spending patterns of the hospital employees, we assume that they are within the medium household income level.⁹

The employees have an economic impact on the State when they spend their disposable income to buy goods and services that are produced in Florida. The total impact is the sum of direct, indirect, and induced spending. This impact is measurable in terms of increased employment, personal income and output.

About 102,166 jobs within Florida, in addition to the 201,041 full-time equivalent jobs at the hospitals, depend upon Florida hospitals' employment payroll. Annually, the workers in these 102,166 jobs earn more than \$2.6 billion of income, while producing an output valued at approximately \$6.9 billion.

About 61,856 of the 102,166 jobs, and approximately \$1.5 billion of personal income, are directly attributable to Florida hospitals' payroll. Workers in these 61,856 jobs produce about \$4.0 billion of goods and services in Florida. Retail businesses in the State benefit most with an addition of over 31,331 jobs, about \$540 million in personal income, and over \$ 1.1 billion in output.

Second and subsequent rounds of spending by businesses, due to the direct economic activity of the hospitals' employees, sustain 13,441 more jobs and provide the workers in those jobs with over \$399 million in personal income. These rounds of spending increase the output of goods and services in Florida by more than \$1 billion. Benefits from indirect spending spawned by the hospitals' payrolls mainly accrue to the business services sector of Florida's economy. The

⁸The 1997 Florida Statistical Abstract is the basis for a disposable income factor of 0.8789 of personal income. The Abstract is published by the Bureau of Economic and Business Research, College of Business Administration, University of Florida, Gainesville, FL 32611.

⁹We do not have data about the household incomes of the employees. However, we note that average personal disposable income per FTE is \$ 27,454, i.e. \$5,519,433,080 divided by 201,041.6 FTEs. Medium household income is defined as between \$20,001 and \$50,000 per year.

business services sector adds 3,069 jobs with the workers in those jobs earning about \$69.9 million in personal income, while they produce output valued at over \$148.8 million per year.

The increases in personal income, due to direct and indirect effects, induces further spending in the state. Induced spending supports 26,869 more jobs, providing another \$709.7 million in income, and adding almost \$1.8 billion to the total impact on output. Again, the retail trades within Florida benefit most from the induced effects. Increased output from induced effects in the retail sector is over \$1.4 billion, generating 9,230 jobs with personal income just under \$155 million. The health services sector of Florida's economy also gets a strong boost from the induced effects of workers' spending a large portion of their incomes in the state. The health services sector adds 4,376 jobs, over \$162.8 million in personal income, and slightly more than \$969.1 million of output.

In summary, the total contribution of Florida hospitals' payroll to the State's economy is approximately 102,166 jobs, which provide the workers in those jobs more than \$2.6 billion of income, while creating approximately \$6.9 billion in output each year. This contribution to the economy is distributed among broadly defined State-wide business sectors as shown below.

Contribution of Hospitals' Payrolls to Florida's Economy

<u>Sector</u>	<u>Employment</u>	<u>Personal Income</u>	<u>Output</u>
Agriculture	946.5 jobs	\$ 16,981,093	\$ 44,254,227
Mining	60.6	1,069,732	4,571,290
Construction	1,742.6	54,980,207	127,218,126
Manufacturing	2,117.6	73,389,044	312,719,829
Transportation & Public Utilities	3,232.7	139,049,325	536,180,515
Trade	45,668.5	911,687,885	2,021,248,748
Finance (FIRE)	7,686.4	257,214,534	1,557,023,268
Services	37,629.1	1,126,376,446	2,127,265,342
Government	1,332.5	59,977,258	169,885,903
Other	<u>1,749.9</u>	<u>18,853,584</u>	<u>18,885,744</u>
Total Payroll Impact	102,166.4 jobs	\$2,659,579,108	\$6,919,252,992

IV. Economic Impacts by County.

In this section, we explain the economic contributions by Florida's hospitals to the county in which they are located. To quantify these economic contributions we aggregate, by county, selected data from fiscal year 1997.¹⁰ Fifty-six of Florida's 67 counties are represented by at least one hospital that is included in the data set. Thirty-three counties have more than one hospital in the data set.

The county data are used to estimate the number of jobs, personal income, and output created within a county by the economic activities of its hospital(s). The results are shown in the table on the next page.

In the table, the number of hospital jobs in a county is labeled *Hospital Employment* and the aggregate payroll for those workers is labeled *Hospital Personal Income*. Additional jobs, personal income, and output created within a county are in the columns labeled *Generated Employment*, *Generated Personal Income*, and *Generated Output*, respectively. Dade County, with its 32 hospitals, leads all other counties in these measures of economic activity and impact.

To provide relative measures of economic impact, we calculate and report in the table the *Employment Multiplier* and the *Personal Income Multiplier* for each county. The Employment Multiplier is found by dividing Generated Employment by Hospital Employment and adding 1. For example, the Employment Multiplier for Dade County is 1.61, i.e. $[20,895/34,057] + 1$. This is interpreted that for every 100 jobs in Dade County hospitals, the County adds another 61 jobs outside of the hospitals.

The Personal Income Multiplier is found by dividing Generated Personal Income by Hospital Personal Income and adding 1. For example, the Personal Income Multiplier for Flagler County is 1.68, i.e. $[\$1,174,675/\$1,734,757] + 1$. This is interpreted that for every \$100 paid by Memorial Hospital-Flagler to its employees, \$68 of additional income is created for other workers in Flagler County.

The Florida-county Employment Multipliers range from a high of 1.61 (Dade) to a low of 1.02 (Clay). The Florida-county Personal Income Multipliers range from a high of 1.68 (Flagler) to a low of 1.10 (Hamilton). The relative size of the multipliers is primarily a function of each county's commercial links.¹¹ The county with more industries providing commercial links, i.e.

¹⁰See Appendix C, "Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997."

¹¹Another factor which could influence the size of a multiplier is the spending pattern of a county's hospital(s). However, in this study we have assumed a typical spending pattern for all Florida hospitals. Hence, the primary factor in relative size differences among the multipliers is the economic (commercial) structure of a county.

Table. Economic Impacts of Florida Hospitals by County.

County	Hospital Employment	Generated Employment	Employment Multiplier	Hospital Personal Income	Generated Personal Income	Personal Income Multiplier	Generated Output
Alachua	5,832	3,503	1.60	\$193,315,741	\$79,275,008	1.41	\$221,517,804
Baker	85	21	1.25	\$1,957,806	\$293,018	1.15	\$1,001,105
Bay	2,182	1,122	1.51	\$63,753,396	\$25,642,305	1.40	\$73,080,329
Bradford	141	43	1.31	\$3,468,911	\$686,787	1.20	\$2,100,227
Brevard	5,650	2,680	1.47	\$173,948,830	\$68,969,367	1.40	\$183,077,104
Broward	17,790	10,178	1.57	\$601,786,136	\$299,633,099	1.50	\$769,352,925
Charlotte	2,355	1,040	1.44	\$64,884,841	\$23,701,747	1.37	\$65,848,776
Citrus	20,145	625	1.03	\$33,033,140	\$12,443,892	1.38	\$37,194,230
Clay	22,500	370	1.02	\$25,126,952	\$8,117,768	1.32	\$23,534,033
Columbia	647	264	1.41	\$17,106,765	\$4,814,720	1.28	\$14,798,062
Dade	34,057	20,895	1.61	\$1,128,847,885	\$635,265,614	1.56	\$1,675,379,643
DeSoto	1,296	334	1.26	\$34,416,337	\$5,202,266	1.15	\$16,779,427
Duval	11,951	7,034	1.59	\$350,671,279	\$195,124,073	1.56	\$515,929,021
Escambia	5,375	2,748	1.51	\$143,706,777	\$67,398,996	1.47	\$182,956,137
Flagler	223	58	1.26	\$1,734,757	\$1,174,675	1.68	\$3,669,204
Gulf	117	24	1.20	\$3,221,580	\$480,640	1.15	\$1,585,974
Hamilton	85	19	1.22	\$2,253,182	\$218,309	1.10	\$779,610
Hardee	87	27	1.31	\$2,563,288	\$564,967	1.22	\$1,781,276
Hendry	171	47	1.28	\$5,168,075	\$849,820	1.16	\$2,696,882
Hernando	1,600	646	1.40	\$41,201,262	\$13,644,825	1.33	\$40,321,969
Highlands	1,018	476	1.47	\$26,350,886	\$8,707,226	1.33	\$26,417,707
Hillsborough	13,020	7,867	1.60	\$405,839,151	\$222,282,634	1.55	\$587,375,878
Holmes	82	27	1.33	\$2,422,711	\$377,676	1.16	\$1,286,643
Indian River	1,657	828	1.50	\$56,032,091	\$20,854,850	1.37	\$55,931,883
Jackson	453	154	1.34	\$13,146,443	\$3,092,066	1.24	\$9,670,187
Lake	2,412	1,004	1.42	\$65,501,213	\$22,078,992	1.34	\$62,061,753
Lee	5,577	2,767	1.50	\$162,826,192	\$70,562,046	1.43	\$191,139,359
Leon	3,813	1,928	1.51	\$113,288,491	\$46,250,660	1.41	\$124,714,058
Levy	124	51	1.41	\$3,966,861	\$776,405	1.20	\$2,638,893
Madison	93	24	1.26	\$2,095,208	\$358,727	1.17	\$1,188,300
Manatee	2,466	1,201	1.49	\$69,354,760	\$26,956,951	1.39	\$74,530,135
Marion	2,664	1,472	1.55	\$74,530,135	\$33,329,378	1.45	\$33,329,378
Martin	1,575	747	1.47	\$56,214,205	\$19,901,254	1.35	\$53,639,308
Monroe	712	354	1.50	\$24,795,526	\$8,577,605	1.35	\$24,790,666
Nassau	218	68	1.31	\$6,473,940	\$1,506,990	1.23	\$4,674,869
Okaloosa	1,570	668	1.43	\$37,991,320	\$14,192,443	1.37	\$40,130,006
Okeechobee	350	160	1.46	\$10,570,315	\$3,146,797	1.30	\$9,157,703
Orange	15,566	9,014	1.58	\$509,330,199	\$258,687,024	1.51	\$676,658,253
Osceola	1,030	299	1.29	\$22,496,686	\$6,362,562	1.28	\$18,480,694
Palm Beach	12,951	6,408	1.49	\$418,275,184	\$197,171,828	1.47	\$516,620,847
Pasco	3,720	1,667	1.45	\$105,979,115	\$37,556,998	1.35	\$107,920,759
Pinellas	13,726	8,235	1.60	\$428,875,381	\$214,061,968	1.50	\$581,003,544
Polk	5,544	3,054	1.55	\$181,093,816	\$75,096,874	1.41	\$207,815,621
Putnam	535	155	1.29	\$13,915,606	\$3,291,646	1.24	\$10,006,393
Santa Rosa	594	230	1.39	\$14,822,654	\$4,072,479	1.27	\$13,070,191
Sarasota	5,497	3,118	1.57	\$169,387,622	\$80,930,256	1.48	\$216,892,971
Seminole	1,354	588	1.43	\$38,417,912	\$15,101,866	1.39	\$41,393,525
St. Johns	828	301	1.36	\$24,978,295	\$6,839,893	1.27	\$19,665,635
St. Lucie	2,035	1,051	1.52	\$60,661,305	\$24,106,882	1.40	\$68,700,049
Suwannee	109	42	1.38	\$2,723,764	\$608,304	1.22	\$2,079,699
Taylor	155	62	1.40	\$5,338,012	\$965,301	1.18	\$3,096,705
Union	389	133	1.34	\$15,117,696	\$1,609,721	1.11	\$5,873,191
Volusia	5,029	3,008	1.60	\$161,870,848	\$68,537,796	1.42	\$191,097,001
Walton	152	54	1.35	\$3,733,882	\$796,780	1.21	\$2,818,351
Washington	268	32	1.12	\$3,939,788	\$583,796	1.15	\$1,936,854

sales/purchase activities, among its industries will tend to have higher multipliers than a county with fewer industries, and thus, fewer commercial links.

In summary, 56 of Florida's 67 counties have at least one hospital. Dade County has the most with 32 hospitals. All of the hospitals contribute to the jobs, income, and production within the counties where they are located. However, due to differing commercial structures in these counties, the range of county economic impacts varies widely.

V. Conclusions.

Florida's 251 hospitals employ the equivalent of 201,041 full-time workers, who earn an annual payroll of \$6,279,932,962. And, during fiscal year 1997, the hospitals spent \$1,767,388,430 to purchase goods and services, which were produced in Florida, for operations.

The following table summarizes the quantifiable economic impacts on Florida due to the hospitals' *Operating Expenditures* (excluding payroll) for goods and services and *Employee Spending* of their wages and salaries. The impacts shown in the table reflect the additional jobs, income, and production created within the state because of the existence of the 251 Florida hospitals.

<u>Activity</u>	Impact on: <u>Employment</u>	<u>Personal Income</u>	<u>Output</u>
Operating expenditures	40,486.6 jobs	\$1,176,787,850	\$3,175,376,837
Employee spending	<u>102,166.4</u>	<u>2,659,579,108</u>	<u>6,919,252,992</u>
Total impacts	142,653.0 jobs	\$3,836,366,958	\$10,094,629,829

Furthermore, the workers in the hospitals' 201,041 full-time equivalent positions treated approximately 1.9 million inpatient-admissions and 18 million outpatient and emergency room visits during 1997. We do not attempt to assign a dollar value to the treatment of patients, which is the output of the hospitals.

The quantifiable economic contributions of the hospitals to Florida are: (1) a total of 343,694 jobs, including 201,041 full-time equivalent jobs at the hospitals, (2) \$10,116,299,920 of annual income for the workers in these jobs, including the hospitals' annual payroll of \$6,279,932,962, (3) 1.9 million inpatient-admissions and 18 million outpatient and emergency room visits, and (4) Florida-based production of goods and services valued at \$10,094,629,829 per year in support of the Florida hospitals' operating activities.

The employment multiplier is 1.71 (the total of 343,694 jobs divided by 201,041 jobs at the hospitals). For every 100 jobs in Florida hospitals, the state gains another 71 jobs outside of the hospitals. And, the personal income multiplier is 1.61 (\$10,116,299,920 of annual income for the workers in the 343,963 jobs divided by the hospitals' annual payroll of \$6,279,932,962). For every \$100 paid by Florida hospitals to their employees, \$61 of additional income is created for other workers throughout the state.

In addition to being a major employer, Florida hospitals provide planned and emergency medical care for approximately 1.9 million patient-admissions and 18 million outpatient and emergency room visits during 1997. Availability of hospital services is frequently an important attraction for another business looking for a relocation site in Florida.

Appendix A. List of Florida Hospitals.

Hospital	City	County	Ownership	Type	Bedsizes
45Th Street Mental Health Ctr.	West Palm Beach	Palm Beach	Non Profit	Psych	0
A.G. Holley State Hospital	Lantana	Palm Beach	Government	Specialty	1
All Children's Hospital	St Petersburg	Pinellas	Non Profit	Acute	1
Atlantic Medical Center - Daytona	Daytona Beach	Volusia	Investor	Acute	2
Atlantic Medical Center - Ormond	Ormond Beach	Volusia	Investor	Acute	1
Atlantic Shores Hospital	Fort Lauderdale	Broward	Investor	Psych	0
Aventura Hospital & Medical Center	Aventura	Dade	Investor	Acute	4
Baptist Hospital - Pensacola	Pensacola	Escambia	Non Profit	Acute	4
Baptist Hospital of Miami, Inc.	Miami	Dade	Non Profit	Acute	4
Baptist Medical Center	Jacksonville	Duval	Non Profit	Acute	4
Baptist Medical Center-Beaches	Jacksonville Beach	Duval	Non Profit	Acute	0
Baptist Medical Center-Nassau	Fernandina Beach	Nassau	Non Profit	Acute	0
Bartow Memorial Hospital	Bartow	Polk	Non Profit	Acute	0
Bascom Palmer Eye Institute	Miami	Dade	Non Profit	Acute	1
Bay County Behavioral Health Center	Panama City	Bay	Investor	Psych	0
Bay Medical Center	Panama City	Bay	Government	Acute	3
Bayfront Medical Center	St. Petersburg	Pinellas	Non Profit	Acute	4
Bert Fish Medical Center	New Smyrna Beach	Volusia	Government	Acute	1
Bethesda Memorial Hospital	Boynton Beach	Palm Beach	Non Profit	Acute	3
Blake Medical Center	Bradenton	Manatee	Investor	Acute	3
Boca Raton Community Hospital	Boca Raton	Palm Beach	Non Profit	Acute	3
Bon Secours - St. Joseph Hospital	Port Charlotte	Charlotte	Non Profit	Acute	2
Bon Secours Venice Hospital	Venice	Sarasota	Non Profit	Acute	3
Brandon Regional Medical Center	Brandon	Hillsborough	Investor	Acute	2
Brooksville Regional Hospital	Brooksville	Hernando	Non Profit	Acute	0
Broward General Medical Center	Fort Lauderdale	Broward	Government	Acute	4
Campbellton-Graceville Hospital	Graceville	Jackson	Government	Acute	0
Cape Canaveral Hospital	Cocoa Beach	Brevard	Non Profit	Acute	1
Cape Coral Hospital	Cape Coral	Lee	Non Profit	Acute	2
Cedars Medical Center	Miami	Dade	Investor	Acute	4
Central Florida Regional Hospital	Sanford	Seminole	Investor	Acute	2
Charlotte Regional Medical Center	Punta Gorda	Charlotte	Investor	Acute	2
Charter Behavioral Health System at Manatee	Bradenton	Manatee	Investor	Psych	0
Charter Behavioral Health System Largo	Largo	Pinellas	Investor	Psych	0
Charter Behavioral Health System of Tampa Bay	Tampa	Hillsborough	Investor	Psych	1
Charter Behavioral Health System Orlando	Kissimmee	Osceola	Investor	Psych	0
Charter Behavioral Health System Pasco	Lutz	Pasco	Investor	Psych	0
Charter Glade Behavioral Health Center	Fort Myers	Lee	Investor	Psych	1
Charter Springs Hospital	Ocala	Marion	Investor	Psych	0
Circles of Care, Inc.	Melbourne	Brevard	Non Profit	Psych	0
Citrus Memorial Hospital	Inverness	Citrus	Non Profit	Acute	1
Clearwater Community Hospital	Clearwater	Pinellas	Investor	Acute	1
Cleveland Clinic Hospital	Ft Lauderdale	Broward	Non Profit	Acute	1
Columbia Hospital	West Palm Beach	Palm Beach	Investor	Acute	2

Appendix A. List of Florida Hospitals (continued).

Hospital	City	County	Ownership	Type	Bedsizes
Community Hospital of New Port Richey	New Port Richey	Pasco	Investor	Acute	4
Coral Gables Hospital	Coral Gables	Dade	Investor	Acute	2
Coral Springs Medical Center	Coral Springs	Broward	Government	Acute	2
Deering Hospital	Miami	Dade	Investor	Acute	3
Delray Medical Center	Delray Beach	Palm Beach	Investor	Acute	2
Desoto Memorial Hospital, Inc	Arcadia	Desoto	Non Profit	Acute	0
Devereux Florida Treatment Network	Melbourne	Brevard	Non Profit	Psych	1
Doctors Hospital of Sarasota	Sarasota	Sarasota	Investor	Acute	1
Doctors Memorial Hospital	Perry	Taylor	Non Profit	Acute	0
Douglas Gardens Hospital	Miami	Dade	Non Profit	Specialty	0
East Pasco Medical Center	Zephyrhills	Pasco	Non Profit	Acute	1
East Pointe Hospital	Lehigh Acres	Lee	Investor	Acute	0
Eastside Psychiatric Hospital	Tallahassee	Leon	Non Profit	Psych	0
Ed Fraser Memorial Hospital	Macclenny	Baker	Government	Acute	0
Edward White Hospital	St Petersburg	Pinellas	Investor	Acute	1
Englewood Community Hospital	Englewood	Sarasota	Investor	Acute	1
Fair Oaks Hospital	Delray Beach	Palm Beach	Investor	Psych	1
Fawcett Memorial Hospital	Port Charlotte	Charlotte	Investor	Acute	2
Fishermen's Hospital	Marathon	Monroe	Investor	Acute	0
Flagler Hospital	St Augustine	St. Johns	Non Profit	Acute	2
Florida Hospital Fish Memorial	Deland	Volusia	Non Profit	Acute	0
Florida Medical Center	Ft Lauderdale	Broward	Investor	Acute	4
Florida Medical Center South	Plantation	Broward	Investor	Acute	2
Ft. Lauderdale Hospital	Fort Lauderdale	Broward	Investor	Psych	1
Ft. Walton Beach Medical Center	Fort Walton Beach	Okaloosa	Investor	Acute	2
G. Pierce Wood Memorial Hospital	Arcadia	Desoto	Government	Psych	4
Glades General Hospital	Belle Glade	Palm Beach	Government	Acute	0
Glen Oaks Hospital	Bradenton	Manatee	Non Profit	Psych	0
Good Samaritan Medical Center	West Palm Beach	Palm Beach	Non Profit	Acute	3
Gulf Coast Hospital	Ft. Myers	Lee	Investor	Acute	1
Gulf Coast Medical Center	Panama City	Bay	Investor	Acute	1
H. Lee Moffitt Cancer Ctr/Rsrch Inst	Tampa	Hillsborough	Non Profit	Acute	1
Health Central	Winter Garden	Orange	Government	Acute	1

Appendix A. List of Florida Hospitals (continued).

<u>Hospital</u>	<u>City</u>	<u>County</u>	<u>Ownership</u>	<u>Type</u>	<u>Beds</u>
Healthsouth Doctors' Hospital	Coral Gables	Dade	Investor	Acute	2
Healthsouth Emerald Coast Rehabilitation Hospital	Panama City	Bay	Investor	Rehab	0
Healthsouth Rehabilitation Hospital	Miami	Dade	Investor	Rehab	0
Healthsouth Rehabilitation Hospital	Largo	Pinellas	Investor	Rehab	0
Healthsouth Rehabilitation Hospital of Sarasota	Sarasota	Sarasota	Investor	Rehab	0
Healthsouth Rehabilitation Hospital of Tallahassee	Tallahassee	Leon	Investor	Rehab	0
Healthsouth Sea Pines Rehab Hospital	Melbourne	Brevard	Investor	Rehab	0
Healthsouth Sunrise Rehabilitation Hospital	Ft. Lauderdale	Broward	Investor	Rehab	1
Healthsouth Treasure Coast Rehabilitation Hosp.	Vero Beach	Indian River	Investor	Rehab	0
Heart of Florida Regional Medical Center	Haines City	Polk	Investor	Acute	1
Helen Ellis Memorial Hospital	Tarpon Springs	Pinellas	Non Profit	Acute	1
Hendry Regional Medical Center	Clewiston	Hendry	Government	Acute	0
Hialeah Hospital	Hialeah	Dade	Non Profit	Acute	3
Highlands Regional Medical Center	Sebring	Highlands	Investor	Acute	1
Hollywood Medical Center	Hollywood	Broward	Investor	Acute	3
Hollywood Pavilion	Hollywood	Broward	Investor	Psych	0
Holmes Regional Medical Center	Melbourne	Brevard	Non Profit	Acute	4
Holy Cross Hospital	Ft. Lauderdale	Broward	Non Profit	Acute	4
Homestead Hospital	Homestead	Dade	Non Profit	Acute	1
Imperial Point Medical Center	Fort Lauderdale	Broward	Government	Acute	2
Indian River Memorial Hospital	Vero Beach	Indian River	Non Profit	Acute	3
Jackson Hospital	Marianna	Jackson	Government	Acute	1
Jackson Memorial Hospital	Miami	Dade	Government	Acute	4
Jay Hospital	Jay	Santa Rosa	Non Profit	Acute	0
JFK Medical Center	Atlantis	Palm Beach	Investor	Acute	3
Jupiter Medical Center	Jupiter	Palm Beach	Non Profit	Acute	1
Kendall Medical Center	Miami	Dade	Investor	Acute	4
La Amistad Residential Treatment Center	Maitland	Orange	Investor	Psych	0
Lake City Medical Center	Lake City	Columbia	Investor	Acute	0
Lake Wales Medical Centers, Inc.	Lake Wales	Polk	Non Profit	Acute	1
Lakeland Regional Medical Center	Lakeland	Polk	Non Profit	Acute	4
Largo Medical Center	Largo	Pinellas	Investor	Acute	2
Larkin Hospital	South Miami	Dade	Investor	Acute	1
Lawnwood Regional Medical Center	Fort Pierce	St. Lucie	Investor	Acute	3
Lee Memorial Health System	Fort Myers	Lee	Government	Acute	4
Lifestream Behavioral Center	Leesburg	Lake	Non Profit	Psych	0
Lower Florida Keys Health System	Key West	Monroe	Non Profit	Acute	1
Lucerne Medical Center, Inc.	Orlando	Orange	Investor	Acute	2
Madison County Memorial Hospital	Madison	Madison	Non Profit	Acute	0
Manatee Memorial Hospital	Bradenton	Manatee	Non Profit	Acute	4
Mariners Hospital	Tavernier	Monroe	Non Profit	Acute	0
Martin Memorial Medical Center	Stuart	Martin	Non Profit	Acute	3
Mease Hospitals	Dunedin	Pinellas	Non Profit	Acute	3
Memorial Hospital - Ormond Beach	Ormond Beach	Volusia	Non Profit	Acute	2
Memorial Hospital of Tampa	Tampa	Hillsborough	Investor	Acute	1

Appendix A. List of Florida Hospitals (continued).

Hospital	City	County	Ownership	Type	Beds
Memorial Hospital Pembroke	Pembroke Pines	Broward	Government	Acute	3
Memorial Hospital West	Pembroke Pines	Broward	Government	Acute	1
Memorial Hospital-Flagler	Bunnell	Flagler	Non Profit	Acute	0
Memorial Hospital-West Volusia	Deland	Volusia	Non Profit	Acute	1
Memorial Medical Center	Jacksonville	Duval	Investor	Acute	3
Memorial Regional Hospital	Hollywood	Broward	Government	Acute	4
Mercy Hospital	Miami	Dade	Non Profit	Acute	4
Methodist Medical Center	Jacksonville	Duval	Non Profit	Acute	2
Miami Children's Hospital	Miami	Dade	Non Profit	Acute	2
Miami Heart Institute	Miami Beach	Dade	Investor	Acute	2
Morton Plant Hospital	Clearwater	Pinellas	Non Profit	Acute	4
Mount Sinai Medical Center	Miami Beach	Dade	Non Profit	Acute	4
Munroe Regional Medical Center	Ocala	Marion	Non Profit	Acute	3
Naples Community Hospital, Inc.	Naples	Collier	Non Profit	Acute	4
Nature Coast Regional Health Network	Williston	Levy	Investor	Acute	0
North Bay Medical Center	New Port Richey	Pasco	Investor	Acute	1
North Broward Medical Center	Pompano Beach	Broward	Government	Acute	4
North Florida Reception Ctr Hospital	Lake Butler	Union	Government	Specialty	1
North Florida Regional Medical Center	Gainesville	Alachua	Investor	Acute	2
North Okaloosa Medical Center	Crestview	Okaloosa	Investor	Acute	1
North Ridge Medical Center	Ft. Lauderdale	Broward	Investor	Acute	3
North Shore Medical Center	Miami	Dade	Non Profit	Acute	3
Northside Hospital & Heart Institute	St Petersburg	Pinellas	Investor	Acute	3
Northwest Florida Community Hospital	Chipley	Washington	Government	Acute	0
Northwest Medical Center	Margate	Broward	Investor	Acute	1
Oak Hill Hospital	Spring Hill	Hernando	Investor	Acute	2
Ocala Regional Medical Center	Ocala	Marion	Investor	Acute	2
Orange Park Medical Center	Orange Park	Clay	Investor	Acute	2
Orlando Regional Healthcare System	Orlando	Orange	Non Profit	Acute	4
Osceola Regional Medical Center	Kissimmee	Osceola	Investor	Acute	1
Palm Beach Gardens Medical Ctr.	Palm Beach Gardens	Palm Beach	Investor	Acute	2
Palm Springs General Hospital	Hialeah	Dade	Investor	Acute	2
Palmetto General Hospital	Hialeah	Dade	Investor	Acute	3
Palms of Pasadena Hospital	South Pasadena	Pinellas	Investor	Acute	3
Palms West Hospital	Loxahatchee	Palm Beach	Investor	Acute	1
Pan American Hospital	Miami	Dade	Non Profit	Acute	1
Parkway Regional Medical Center	North Miami Beach	Dade	Investor	Acute	3
Parkway Regional Medical Center West	Miami	Dade	Investor	Acute	3
Parrish Medical Center	Titusville	Brevard	Government	Acute	2
Pasco Community Hospital	Dade City	Pasco	Investor	Acute	1
Pinecrest Rehab. Hospital at Delray	Delray Beach	Palm Beach	Investor	Rehab	0
Plantation General Hospital	Plantation	Broward	Investor	Acute	2
Pompano Beach Medical Center	Pompano Beach	Broward	Investor	Acute	2
Putnam Medical Center	Palatka	Putnam	Investor	Acute	1
Ramadan Hand Institute Lake Butler Hosp.	Lake Butler	Union	Investor	Acute	0

Appendix A. List of Florida Hospitals (continued).

Hospital	City	County	Ownership	Type	Bedsizes
Raulerson Hospital	Okeechobee	Okeechobee	Investor	Acute	1
Regional Medical Center Bayonet Point	Hudson	Pasco	Investor	Acute	2
Rivendell of Ft. Walton Beach	Fort Walton Beach	Okaloosa	Investor	Psych	0
Sacred Heart Hospital of Pensacola	Pensacola	Escambia	Non Profit	Acute	3
Santa Rosa Medical Center	Milton	Santa Rosa	Investor	Acute	1
Sarasota Memorial Hospital	Sarasota	Sarasota	Government	Acute	4
Savannas Hospital	Port St. Lucie	St. Lucie	Investor	Psych	0
Sebastian River Medical Center	Sebastian	Indian River	Investor	Acute	1
Seven Rivers Community Hospital	Crystal River	Citrus	Investor	Acute	1
Shands at Lake Shore	Lake City	Columbia	Non Profit	Acute	1
Shands at Live Oak	Live Oak	Suwannee	Non Profit	Acute	0
Shands at Starke	Starke	Bradford	Non Profit	Acute	0
Shands at The University of Florida	Gainesville	Alachua	Non Profit	Acute	4
Shands Rehab Hospital	Gainesville	Alachua	Non Profit	Rehab	0
South Bay Hospital	Sun City Center	Hillsborough	Investor	Acute	1
South Florida State Hospital	Pembroke Pines	Broward	Government	Psych	4
South Lake Hospital	Clermont	Lake	Non Profit	Acute	0
South Miami Hospital	South Miami	Dade	Non Profit	Acute	4
South Seminole Hospital	Longwood	Seminole	Investor	Acute	2
South Shore Hospital/Medical Ctr.	Miami Beach	Dade	Non Profit	Acute	1
South West Florida Regional Medical Center	Fort Myers	Lee	Investor	Acute	4
Specialty Hospital of Jacksonville	Jacksonville	Duval	Investor	Acute	1
Spring Hill Regional Hospital	Spring Hill	Hernando	Non Profit	Acute	0
St. Anthony's Hospital, Inc.	St. Petersburg	Pinellas	Non Profit	Acute	4
St. John's Rehabilitation & Hlthcare Cen	Lauderdale Lakes	Broward	Non Profit	Rehab	0
St. Johns River Hospital	Jacksonville	Duval	Investor	Psych	0
St. Joseph's Hospital, Inc.	Tampa	Hillsborough	Non Profit	Acute	4
St. Lucie Medical Center	Port St Lucie	St. Lucie	Investor	Acute	1
St. Luke's Hospital	Jacksonville	Duval	Non Profit	Acute	2
St. Mary's Medical Center	West Palm Beach	Palm Beach	Non Profit	Acute	4
St. Petersburg General Hospital	St Petersburg	Pinellas	Investor	Acute	2
St. Vincent's Medical Center	Jacksonville	Duval	Non Profit	Acute	4
Sun Coast Healthcare	Largo	Pinellas	Non Profit	Acute	3
Sunland Marianna Cox Medical Svc. Ctr.	Marianna	Jackson	Government	Specialty	0
Tacachale Hospital/Retarded Ctr.	Gainesville	Alachua	Government	Specialty	0
Tallahassee Community Hospital	Tallahassee	Leon	Investor	Acute	1
Tallahassee Memorial Hospital	Tallahassee	Leon	Non Profit	Acute	4
Tampa General Hospital	Tampa	Hillsborough	Government	Acute	4
The Meridian	Pensacola	Escambia	Non Profit	Psych	0
The Retreat	Sunrise	Broward	Investor	Psych	1
The Willough Healthcare System	Naples	Collier	Investor	Psych	0
Town & Country Hospital	Tampa	Hillsborough	Investor	Acute	2
Twin Cities Hospital	Niceville	Okaloosa	Investor	Acute	0
University Behavioral Center	Orlando	Orange	Investor	Psych	1
University Community Hospital	Tampa	Hillsborough	Non Profit	Acute	4

Appendix A. List of Florida Hospitals (continued).

Hospital	City	County	Ownership	Type	Bedsizes
University Community Hospital at Carrollwood	Tampa	Hillsborough	Non Profit	Acute	1
University General Hospital	Seminole	Pinellas	Investor	Acute	1
University Hospital	Tamarac	Broward	Investor	Acute	2
University Medical Center	Jacksonville	Duval	Non Profit	Acute	4
University of Miami Hospital/Clinics	Miami	Dade	Non Profit	Acute	0
Valuemark Behavioral Healthcare System,	Orlando	Orange	Investor	Psych	0
Vencor Hospital - Hollywood	Hollywood	Broward	Investor	Acute	1
Vencor Hospital Coral Gables	Coral Gables	Dade	Investor	Acute	0
Vencor Hospital-Central Tampa	Tampa	Hillsborough	Investor	Acute	1
Vencor Hospital-Ft. Lauderdale	Ft Lauderdale	Broward	Investor	Acute	0
Vencor Hospital-North Florida	Green Cove Springs	Clay	Investor	Acute	0
Vencor Hospital-St. Petersburg	St. Petersburg	Pinellas	Investor	Acute	0
Vencor Hospital-Tampa	Tampa	Hillsborough	Investor	Acute	0
Villa Maria Hospital	North Miami	Dade	Non Profit	Rehab	0
Walton Regional Hospital	Defuniak Springs	Walton	Investor	Acute	0
Walton Regional Hospital	Leesburg	Lake	Non Profit	Acute	2
Wateroak Specialty Hospital	Tallahassee	Leon	Non Profit	Psych	0
Wellington Regional Medical Center	West Palm Beach	Palm Beach	Investor	Acute	1
West Boca Medical Center	Boca Raton	Palm Beach	Investor	Acute	1
West Florida Community Care Ctr.	Milton	Santa Rosa	Government	Psych	1
West Florida Regional Medical Center	Pensacola	Escambia	Investor	Acute	4
West Gables Rehabilitation Hospital	Miami	Dade	Investor	Rehab	0
Westchester General Hospital	Miami	Dade	Investor	Acute	1
Westside Regional Medical Center	Plantation	Broward	Investor	Acute	2
Winter Haven Hospital	Winter Haven	Polk	Non Profit	Acute	4
Winter Park Memorial Hospital	Winter Park	Orange	Investor	Acute	3
Wuesthoff Health Systems, Inc.	Rockledge	Brevard	Non Profit	Acute	3

(Bedsizes: 0 = up to 99 beds, 1 = 100 to 199 beds, 2 = 200 to 299 beds, 3 = 300 to 399 beds, and 4 = over 399 beds.)

Appendix B. Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals, Fiscal Year 1997.

Hospital	Administrative Salaries	Patient Care Salaries	Total Salaries	Total Operating & Non operating Expenses	Professional Office Bldg. Expenses	Other Non-operating Expenses	Total Non-operating Expenses	FTEs
45Th Street Mental Health Ctr.	1,368,563	334,586	1,703,149	2,767,504	-	-	-	64.8
A.G. Holley State Hospital	1,600,412	2,627,250	4,227,662	8,146,819	-	17,756	17,756	171.0
All Children's Hospital	38,858,616	21,757,570	60,616,186	133,985,676	-	-	-	1,666.3
Atlantic Medical Center - Daytona	6,516,394	3,513,975	10,030,369	30,747,996	-	4,955,197	4,955,197	351.0
Atlantic Medical Center - Ormond	5,400,262	3,337,104	8,737,366	24,408,492	-	9,422,968	9,422,968	414.0
Atlantic Shores Hospital	1,017,792	734,801	1,752,593	4,598,610	-	-	-	62.5
Aventura Hospital & Medical Center	19,678,561	7,562,476	27,241,037	78,911,430	2,549,565	5,825,363	8,374,928	782.7
Baptist Hospital - Pensacola	30,025,874	13,496,732	43,522,606	120,391,960	4,397,411	6,311,752	10,709,163	1,620.3
Baptist Hospital of Miami, Inc.	71,007,974	21,576,187	92,584,161	230,967,467	-	5,988,664	5,988,664	2,798.4
Baptist Medical Center	51,862,626	18,505,661	70,368,287	212,453,652	1,001,165	8,881,057	9,882,222	2,857.8
Baptist Medical Center-Beaches	9,012,329	3,423,171	12,435,500	29,132,297	-	-	-	360.9
Baptist Medical Center-Nassau	4,433,696	2,040,244	6,473,940	15,658,599	12,483	-	12,483	218.2
Bartow Memorial Hospital	4,377,485	1,460,027	5,837,512	15,819,298	-	199,606	199,606	211.1
Bascom Palmer Eye Institute	5,951,194	8,107,491	14,058,685	30,216,705	-	-	-	498.1
Bay County Behavioral Health Center	1,822,298	1,601,573	3,423,871	7,290,459	-	-	-	117.1
Bay Medical Center	27,525,044	12,795,940	40,320,984	103,071,291	10,053	6,443,939	6,453,992	1,236.3
Bayfront Medical Center	36,451,805	19,959,020	56,410,825	141,031,119	-	174,533	174,533	1,719.6
Bert Fish Medical Center	8,525,044	4,404,124	12,929,168	37,287,442	-	1,179,126	1,179,126	458.6
Bethesda Memorial Hospital	29,274,522	10,418,026	39,692,548	103,976,380	-	3,231,992	3,231,992	1,250.9
Blake Medical Center	22,099,628	8,549,479	30,649,107	80,543,741	59,997	12,691,773	12,751,770	1,076.5
Boca Raton Community Hospital	37,394,638	17,478,296	54,872,934	137,982,437	-	21,690	21,690	1,586.7
Bon Secours - St. Joseph Hospital	11,918,683	7,528,914	19,447,597	53,237,294	-	-	-	686.7
Bon Secours Venice Hospital	24,767,738	10,807,680	35,575,418	83,834,227	9,946	446,115	456,061	1,125.4
Brandon Regional Medical Center	26,004,933	9,187,865	35,192,798	88,590,899	-	18,407,448	18,407,448	1,243.4
Brooksville Regional Hospital	5,902,899	3,552,319	9,455,218	34,127,169	-	2,760,852	2,760,852	330.1
Broward General Medical Center	56,283,709	15,236,330	71,520,039	179,952,439	-	-	-	2,068.2
Campbellton-Graceville Hospital	1,282,327	548,720	1,831,047	3,512,683	-	-	-	91.6
Cape Canaveral Hospital	12,274,016	7,214,137	19,488,153	46,895,548	-	5,200,577	5,200,577	707.9
Cape Coral Hospital	16,023,415	6,161,184	22,184,599	63,506,504	-	-	-	696.7
Cedars Medical Center	36,814,101	13,656,475	50,470,576	136,780,500	1,980,372	9,354,502	11,334,874	1,565.0
Central Florida Regional Hospital	15,518,258	7,308,401	22,826,659	63,168,726	8,438	18,415,758	18,424,196	893.0
Charlotte Regional Medical Center	15,564,206	4,840,528	20,404,734	55,645,209	-	-	-	626.3
Charter Behavioral Health System at Manatee	946,252	1,044,013	1,990,265	4,280,681	-	-	-	75.4
Charter Behavioral Health System Largo	2,239,198	775,344	3,014,542	6,567,078	73,669	-	73,669	70.4
Charter Behavioral Health System of Tampa Bay	1,814,192	1,538,734	3,352,926	7,891,787	-	-	-	178.4
Charter Behavioral Health System Orlando	1,477,285	998,586	2,475,871	8,148,747	-	-	-	77.6
Charter Behavioral Health System Pasco	1,339,855	894,390	2,234,245	5,543,981	-	-	-	66.2
Charter Glade Behavioral Health Center	1,929,454	1,650,204	3,579,658	8,952,533	-	-	-	130.5
Charter Springs Hospital	1,363,566	1,524,590	2,888,156	7,371,830	-	-	-	112.1
Circles of Care, Inc.	2,235,106	707,563	2,942,669	5,412,531	-	-	-	107.5
Citrus Memorial Hospital	14,897,086	5,982,158	20,879,244	61,107,962	-	3,205,549	3,205,549	842.9
Clearwater Community Hospital	4,565,868	2,587,450	7,153,318	22,327,270	-	4,114,570	4,114,570	280.3
Cleveland Clinic Hospital	8,030,225	3,595,549	11,625,774	25,339,125	86,273	239,837	326,110	504.6
Columbia Hospital	13,653,355	6,571,844	20,225,199	52,611,345	276,044	2,038,048	2,314,092	627.5
Community Hospital of New Port Richey	21,360,665	10,194,635	31,555,300	78,642,708	39,340	5,685,983	5,725,323	1,103.0
Coral Gables Hospital	10,649,974	5,605,472	16,255,446	50,813,633	-	-	-	443.8
Coral Springs Medical Center	17,547,336	6,187,725	23,735,061	62,390,051	-	-	-	656.4
Deering Hospital	13,525,786	5,447,199	18,972,985	56,809,168	-	4,176,270	4,176,270	592.4
Delray Medical Center	28,553,367	8,392,714	36,946,081	108,571,635	-	5,904,561	5,904,561	1,086.6
Desoto Memorial Hospital, Inc	5,211,760	1,914,065	7,125,825	17,368,351	-	-	-	221.5
Devereux Florida Treatment Network	4,078,320	1,408,526	5,486,846	11,216,023	-	-	-	238.9
Doctors Hospital of Sarasota	17,146,224	7,982,847	25,129,071	73,795,170	616,948	15,858,700	16,475,648	952.7
Doctors Memorial Hospital	3,838,389	1,499,623	5,338,012	11,072,367	-	-	-	155.0
Doctors' Memorial Hospital	1,493,666	929,045	2,422,711	6,053,859	-	306,351	306,351	82.2
Doral Palms Hospital	2,035,744	2,448,657	4,484,401	11,408,363	-	-	-	140.4
Douglas Gardens Hospital	1,076,101	704,188	1,780,289	3,978,243	-	-	-	77.5

Appendix B. Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals, Fiscal Year 1997 (continued).

Hospital	Administrative Salaries	Patient Care Salaries	Total Salaries	Total Operating & Non operating Expenses	Professional Office Bldg. Expenses	Other Non-operating Expenses	Total Non-operating Expenses	FTEs
East Pasco Medical Center	12,772,892	5,013,173	17,786,065	46,759,028	-	474,068	474,068	581.9
East Pointe Hospital	4,875,018	2,441,840	7,316,858	21,454,905	536,083	4,645,229	5,181,312	283.0
Eastside Psychiatric Hospital	625,262	339,695	964,957	1,991,317	-	-	-	40.4
Ed Fraser Memorial Hospital	1,396,397	560,911	1,957,308	3,867,806	167,497	-	167,497	85.0
Edward White Hospital	6,658,448	3,716,156	10,374,604	28,698,048	1,527,258	6,704,288	8,231,546	385.7
Englewood Community Hospital	7,469,808	2,712,597	10,182,405	31,636,730	68,048	13,857,332	13,925,380	501.5
Everglades Regional Medical Center	6,515,376	2,455,073	8,970,449	19,096,841	-	-	-	322.1
Fair Oaks Hospital	1,981,082	1,197,917	3,178,999	7,800,415	-	-	-	101.6
Fawcett Memorial Hospital	18,413,546	6,618,964	25,032,510	65,841,528	-	17,222,744	17,222,744	1,042.2
Fishermen's Hospital	3,467,472	1,745,716	5,213,188	15,453,146	41,171	-	41,171	159.1
Flagler Hospital	18,077,137	6,901,158	24,978,295	63,992,016	-	-	-	827.7
Florida Hospital	164,499,227	85,615,520	250,114,747	579,293,967	658	33,862,786	33,863,444	7,697.1
Florida Hospital Fish Memorial	9,209,291	3,385,562	12,594,853	37,885,340	804,394	298,871	1,103,265	392.1
Florida Hospital Heartland Medical Center	10,028,644	6,734,725	16,763,369	48,284,276	472,117	7,734,612	8,206,729	715.2
Florida Hospital Waterman	19,604,248	7,519,359	27,123,607	59,177,414	-	19,677,249	19,677,249	1,168.0
Florida Hospital/Wauchula	1,725,484	837,804	2,563,288	7,131,064	5,341	-	5,341	87.3
Florida Medical Center	25,437,688	10,286,875	35,724,563	107,284,399	1,957,363	5,775,007	7,732,370	1,139.5
Florida Medical Center South	6,930,672	3,659,308	10,589,980	28,779,214	-	-	-	292.6
Ft. Lauderdale Hospital	899,773	747,849	1,647,622	3,253,668	-	-	-	53.8
Ft. Walton Beach Medical Center	15,240,162	5,866,558	21,106,720	59,678,418	339,158	9,915,626	10,254,784	839.5
G. Pierce Wood Memorial Hospital	19,126,452	8,164,060	27,290,512	42,428,482	-	234,765	234,765	1,074.0
Genesis Rehabilitation Hospital, Inc.	9,716,348	2,884,697	12,601,045	28,558,678	-	-	-	344.0
Glades General Hospital	4,325,189	2,157,727	6,482,916	15,211,883	-	-	-	214.0
Glen Oaks Hospital	743,553	489,652	1,233,205	2,364,295	-	-	-	47.7
Good Samaritan Medical Center	24,260,070	11,802,883	36,062,953	101,390,163	2,190,282	-	2,190,282	1,050.9
Greenbrier Hospital	1,251,725	859,344	2,111,069	4,263,426	-	20,000	20,000	93.7
Gulf Coast Hospital	6,945,538	3,309,583	10,255,121	32,652,409	52,018	19,197,858	19,249,876	473.9
Gulf Coast Medical Center	11,651,908	5,610,463	17,262,371	50,297,671	271,167	6,904,615	7,175,782	720.7
Gulf Pines Hospital	2,633,299	588,281	3,221,580	6,022,593	-	189,726	189,726	116.9
H. Lee Moffitt Cancer Ctr/Rsrch Inst	17,405,214	17,628,702	35,033,916	94,738,813	-	-	-	1,032.7
Halifax Community Health System	46,656,829	20,104,429	66,761,258	181,945,850	-	-	-	2,047.4
Hamilton Medical Center	1,290,453	962,729	2,253,182	4,790,552	25,708	1,214,944	1,240,652	84.5
Health Central	8,310,281	4,307,583	12,617,864	35,936,923	656,428	-	656,428	411.0
Healthsouth Doctors' Hospital	16,181,604	7,485,584	23,667,188	64,286,900	-	-	-	664.8
Healthsouth Emerald Coast Rehabilitation Hospital	1,166,063	1,580,107	2,746,170	5,563,497	-	-	-	107.9
Healthsouth Rehabilitation Hospital	3,613,294	2,985,321	6,598,615	13,526,463	-	-	-	216.7
Healthsouth Rehabilitation Hospital	5,508,093	1,928,104	7,436,197	13,348,715	-	-	-	210.0
Healthsouth Rehabilitation Hospital of Sarasota	4,425,551	2,117,342	6,542,893	17,397,265	-	-	-	307.5
Healthsouth Rehabilitation Hospital of Tallahassee	4,089,936	3,060,346	7,150,282	15,896,353	-	-	-	208.9
Healthsouth Sea Pines Rehab Hospital	4,994,414	2,702,775	7,697,189	16,919,695	-	-	-	248.7
Healthsouth Sunrise Rehabilitation Hospital	8,452,587	2,727,666	11,180,253	26,910,916	-	-	-	324.2
Healthsouth Treasure Coast Rehabilitation Hosp.	5,534,455	2,337,121	7,871,576	19,821,194	-	-	-	243.5
Heart of Florida Regional Medical Center	5,849,478	1,691,684	7,541,162	20,747,074	68,706	-	68,706	317.7
Helen Ellis Memorial Hospital	14,983,941	7,143,927	22,127,868	56,207,382	-	-	-	753.9
Hendry Regional Medical Center	3,400,283	1,767,792	5,168,075	12,230,120	-	93,677	93,677	170.5
Hialeah Hospital	17,959,221	8,137,349	26,096,570	66,343,335	432,344	3,418,697	3,851,041	877.7
Highlands Regional Medical Center	6,818,275	2,769,242	9,587,517	31,177,550	-	-	-	303.2
Hollywood Medical Center	10,765,278	4,785,351	15,550,629	45,792,610	1,688,952	1,081,043	2,769,995	444.8
Hollywood Pavilion	1,188,876	1,495,478	2,684,354	4,497,240	-	-	-	87.1
Holmes Regional Medical Center	53,265,865	25,515,132	78,780,997	189,810,700	-	1,327,595	1,327,595	2,312.5
Holy Cross Hospital	33,568,130	18,443,977	52,012,107	133,260,168	-	33,799,323	33,799,323	1,746.7
Homestead Hospital	9,972,425	3,584,558	13,556,983	34,295,443	-	-	-	426.5
Imperial Point Medical Center	13,414,977	5,061,010	18,475,987	45,226,158	-	-	-	524.7
Indian River Memorial Hospital	24,052,741	12,661,506	36,714,247	91,265,054	-	-	-	1,070.0
Jackson Hospital	7,009,281	3,027,171	10,036,452	23,638,381	24,372	-	24,372	322.4
Jackson Memorial Hospital	194,554,294	94,133,374	288,687,668	639,904,193	-	45,313,477	45,313,477	7,337.2
Jay Hospital	1,766,032	1,079,372	2,845,404	7,381,369	25,736	1,558,572	1,584,308	154.1
JFK Medical Center	35,393,719	13,729,942	49,123,661	156,366,093	859,830	12,841,071	13,700,901	1,517.8
Jupiter Medical Center	15,261,897	7,491,010	22,752,907	62,799,132	-	18,162,730	18,162,730	923.7
Kendall Medical Center	20,944,454	7,916,676	28,861,130	92,463,245	5,184,151	6,701,815	11,885,966	941.8

Appendix B. Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals, Fiscal Year 1997 (continued).

Hospital	Administrative Salaries	Patient Care Salaries	Total Salaries	Total Operating & Non-operating Expenses	Professional Office Bldg. Expenses	Other Non-operating Expenses	Total Non-operating Expenses	FTEs
La Amistad Residential Treatment Center	803,343	808,765	1,612,108	3,467,946	-	528,006	528,006	69.2
Lake City Medical Center	5,494,614	2,923,772	8,418,386	22,486,628	239,858	7,466,977	7,706,835	388.6
Lake Wales Medical Centers, Inc.	7,517,418	3,407,060	10,924,478	20,271,233	-	-	-	404.4
Lakeland Regional Medical Center	61,340,296	30,469,132	91,809,428	218,768,441	-	-	-	2,381.7
Largo Medical Center	16,040,317	7,673,950	23,714,267	69,194,085	-	13,923,288	13,923,288	882.0
Larkin Hospital	6,580,471	3,588,283	10,168,754	65,846,120	-	-	-	802.6
Lawnwood Regional Medical Center	26,045,189	10,811,142	36,856,331	101,704,994	1,052,342	6,019,617	7,071,959	1,166.5
Lee Memorial Health System	50,979,532	24,253,177	75,232,709	182,893,695	-	-	-	2,296.2
Lifestream Behavioral Center	1,288,070	630,896	1,918,966	3,732,957	-	-	-	97.8
Lower Florida Keys Health System	10,192,455	4,628,953	14,821,408	37,411,228	-	-	-	419.7
Lucerne Medical Center, Inc.	18,928,377	6,375,298	25,303,675	79,351,933	655,635	5,376,460	6,032,095	783.1
Madison County Memorial Hospital	1,411,079	684,129	2,095,208	3,774,006	-	542,746	542,746	93.4
Manatee Memorial Hospital	25,857,936	9,624,247	35,482,183	106,162,082	273,441	6,043,696	6,317,137	1,266.8
Mariners Hospital	3,366,517	1,394,413	4,760,930	11,804,611	-	9,391	9,391	133.5
Martin Memorial Medical Center	34,443,847	21,770,358	56,214,205	126,890,543	-	-	-	1,574.9
Mease Hospitals	30,002,397	15,653,699	45,656,096	104,181,229	-	-	-	1,362.9
Memorial Hospital - Ormond Beach	18,505,495	9,570,906	28,076,401	75,603,196	-	-	-	816.0
Memorial Hospital of Tampa	8,095,708	3,411,012	11,506,720	42,543,729	-	2,427,826	2,427,826	376.6
Memorial Hospital Pembroke	9,004,281	5,122,346	14,126,627	37,158,242	-	-	-	376.8
Memorial Hospital West	21,565,903	6,752,975	28,318,878	62,131,190	-	-	-	712.8
Memorial Hospital-Flagler	3,972,865	1,734,757	5,707,622	14,165,652	-	3,331,960	3,331,960	222.7
Memorial Hospital-West Volusia	15,947,366	6,794,067	22,741,433	48,414,595	-	-	-	550.3
Memorial Medical Center	30,525,053	11,305,338	41,830,391	112,208,577	-	18,098,301	18,098,301	1,428.1
Memorial Regional Hospital	72,430,075	23,948,610	96,378,685	216,474,887	56,147	-	56,147	2,460.5
Mercy Hospital	38,853,766	23,036,808	61,890,574	139,033,720	2,084,352	11,909,548	13,993,900	1,862.2
Methodist Medical Center	17,125,886	7,112,184	24,238,070	70,452,058	-	-	-	692.3
Miami Children's Hospital	39,360,917	24,145,824	63,506,741	151,970,612	82,523	26,011,724	26,094,247	1,972.4
Miami Heart Institute	22,445,095	8,055,585	30,500,680	100,274,861	40,263	10,751,170	10,791,433	891.7
Morton Plant Hospital	49,082,884	24,515,919	73,598,803	172,256,147	-	-	-	2,171.1
Mount Sinai Medical Center	62,643,750	31,890,826	94,534,576	225,126,040	-	-	-	2,934.1
Munroe Regional Medical Center	34,023,624	14,886,212	48,909,836	118,187,735	28,960	4,204,571	4,233,531	1,480.3
Naples Community Hospital, Inc.	43,590,131	19,149,747	62,739,878	172,252,560	-	488,750	488,750	1,947.6
Nature Coast Regional Health Network	3,092,099	874,762	3,966,861	9,001,808	-	-	-	124.4
North Bay Medical Center	7,920,277	2,760,665	10,680,942	26,548,116	-	-	-	338.6
North Broward Medical Center	29,514,736	9,162,227	38,676,963	94,688,337	-	8,739,355	8,739,355	1,269.1
North Florida Reception Ctr Hospital	10,522,245	2,051,976	12,574,221	25,623,362	-	-	-	284.0
North Florida Regional Medical Center	23,900,380	10,465,932	34,366,312	100,609,145	427,685	16,293,016	16,720,701	1,262.0
North Okaloosa Medical Center	6,115,902	3,548,676	9,664,578	28,250,460	455,886	3,477,012	3,932,898	370.6
North Ridge Medical Center	21,386,944	7,351,584	28,738,528	89,482,513	-	3,319,950	3,319,950	776.4
North Shore Medical Center	14,469,832	7,161,329	21,631,161	55,916,613	346,679	3,527,513	3,874,192	703.4
Northside Hospital & Heart Institute	14,348,157	6,842,591	21,190,748	63,133,625	8,271	13,120,753	13,129,024	811.9
Northwest Florida Community Hospital	2,748,694	1,191,094	3,939,788	10,181,213	1,184	4,521,191	4,522,375	267.5
Northwest Medical Center	12,578,272	5,722,293	18,300,565	48,895,073	1,354,773	7,357,426	8,712,199	596.0
Oak Hill Hospital	14,044,180	7,236,938	21,281,118	63,375,852	376,996	10,448,124	10,825,120	889.4
Ocala Regional Medical Center	21,415,206	8,533,842	29,949,048	91,042,627	295,100	11,916,135	12,211,235	1,071.1
Orange Park Medical Center	15,927,746	4,665,269	20,593,015	62,061,657	115,245	8,706,518	8,821,763	687.5
Orlando Regional Healthcare System	106,715,538	79,681,763	186,397,301	418,192,336	-	-	-	5,386.7
Osceola Regional Medical Center	13,867,595	6,153,220	20,020,815	58,588,690	756,345	22,731,126	23,487,471	952.6
Palm Beach Gardens Medical Ctr.	18,420,283	6,022,254	24,442,537	82,945,649	323,095	-	323,095	654.1
Palm Springs General Hospital	10,822,811	7,158,431	17,981,242	45,502,942	-	-	-	596.5
Palmetto General Hospital	22,372,385	11,466,104	33,838,489	119,580,846	-	10,814,381	10,814,381	1,170.1
Palms of Pasadena Hospital	13,993,053	6,042,757	20,035,810	56,171,710	2,664,407	5,485,112	8,149,519	686.1
Palms West Hospital	5,472,805	2,639,353	8,112,158	21,802,750	1,290,198	684,287	1,974,485	441.5
Pan American Hospital	19,544,092	8,890,365	28,434,457	56,059,810	-	-	-	821.1
Parkway Regional Medical Center	26,019,338	10,116,511	36,135,849	100,076,191	-	6,846,266	6,846,266	1,124.5
Parkway Regional Medical Center West	4,083,677	2,435,499	6,519,176	20,588,673	-	1,488,429	1,488,429	218.5
Parrish Medical Center	15,416,963	7,643,418	23,060,381	51,370,958	79,293	1,792,311	1,871,604	747.7
Pasco Community Hospital	7,084,356	3,315,870	10,400,226	28,069,715	109,870	8,455,577	8,565,447	423.5
Pinecrest Rehab. Hospital at Delray	7,850,290	2,652,803	10,503,093	24,177,278	-	4,488,642	4,488,642	306.0
Plantation General Hospital	16,870,687	5,968,214	22,838,901	64,996,753	2,115,024	-	2,115,024	605.0

Appendix B. Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals, Fiscal Year 1997 (continued).

Hospital	Administrative Salaries	Patient Care Salaries	Total Salaries	Total Operating & Non-operating Expenses	Professional Office Bldg. Expenses	Other Non-operating Expenses	Total Non-operating Expenses	FTEs
Pompano Beach Medical Center	7,940,973	4,505,195	12,446,168	37,018,773	357,886	290,986	648,872	335.8
Putnam Medical Center	9,755,113	4,160,493	13,915,606	39,191,404	-	3,688,312	3,688,312	535.1
Ramadan Hand Institute Lake Butler Hosp.	1,402,908	1,140,567	2,543,475	4,221,286	-	1,298,321	1,298,321	105.4
Raulerson Hospital	6,917,903	3,652,412	10,570,315	29,508,864	20,259	1,108,263	1,128,522	349.9
Regional Medical Center Bayonet Point	22,480,429	10,841,908	33,322,337	106,686,639	233,059	12,361,655	12,594,714	1,207.1
Rivendell of Ft. Walton Beach	228,089	301,395	529,484	1,706,506	-	-	-	19.2
Sacred Heart Hospital of Pensacola	41,561,302	16,659,819	58,221,121	147,130,933	1,537,296	-	1,537,296	1,865.5
Santa Rosa Medical Center	5,384,542	3,252,310	8,636,852	25,036,951	-	1,883,774	1,883,774	312.3
Sarasota Memorial Hospital	61,449,540	30,508,295	91,957,835	253,603,389	-	531,069	531,069	2,609.7
Savannas Hospital	3,729,245	1,390,212	5,119,457	11,190,149	-	-	-	160.2
Sebastian River Medical Center	8,787,354	2,658,914	11,446,268	33,066,639	-	-	-	343.3
Seven Rivers Community Hospital	8,464,067	3,689,829	12,153,896	34,814,052	280,107	315,837	595,944	404.8
Shands at Lake Shore	6,168,199	2,520,180	8,688,379	20,931,822	16,503	9,110	25,613	258.3
Shands at Live Oak	2,137,097	586,667	2,723,764	6,505,860	-	-187	-187	108.9
Shands at Starke	2,513,293	955,618	3,468,911	8,325,378	-	131,240	131,240	141.0
Shands at The University of Florida	96,298,124	56,855,159	153,153,283	401,056,317	-	18,391,757	18,391,757	4,397.1
Shands Rehab Hospital	1,696,147	939,981	2,636,128	5,622,509	-	6,051	6,051	90.2
South Bay Hospital	7,942,004	3,591,389	11,533,393	29,225,625	34,674	5,484,049	5,518,723	423.4
South Florida State Hospital	15,315,431	10,600,809	25,916,240	33,423,404	-	-	-	781.5
South Lake Hospital	4,275,340	2,227,964	6,503,304	14,613,144	94,886	1,310,969	1,405,855	215.2
South Miami Hospital	41,643,842	13,494,752	55,138,594	132,781,617	85,980	7,618,386	7,704,366	1,677.6
South Seminole Hospital	10,101,566	5,489,687	15,591,253	35,630,352	820,987	1,925,741	2,746,728	461.1
South Shore Hospital/Medical Ctr.	9,316,144	6,321,610	15,637,754	34,650,100	-	3,692,462	3,692,462	652.6
South West Florida Regional Medical Center	29,342,781	14,914,466	44,257,247	134,391,478	535,120	36,026,774	36,561,894	1,696.2
Specialty Hospital of Jacksonville	3,839,038	3,681,570	7,520,608	17,860,322	-	-	-	217.7
Spring Hill Regional Hospital	5,311,404	3,042,453	8,353,857	32,331,198	-	2,519,778	2,519,778	286.7
St. Anthony's Hospital, Inc.	22,680,445	10,684,470	33,364,915	83,983,698	-	59,549	59,549	1,147.8
St. John's Rehabilitation & Hlthcare Cen	355,264	75,598	430,862	2,830,847	-	-	-	17.8
St. Johns River Hospital	771,019	736,748	1,507,767	3,042,989	-	-	-	47.4
St. Joseph's Hospital, Inc.	70,620,533	37,477,991	108,098,524	274,144,771	-	-	-	3,414.0
St. Lucie Medical Center	12,694,209	5,991,308	18,685,517	55,179,839	320,485	12,771,258	13,091,743	707.9
St. Luke's Hospital	23,043,649	15,037,319	38,080,968	114,093,300	-	2,808,323	2,808,323	1,183.2
St. Mary's Medical Center	45,002,445	16,853,766	61,856,211	150,457,739	-	4,392,844	4,392,844	1,712.4
St. Petersburg General Hospital	11,390,076	4,683,772	16,073,848	44,662,218	-	10,813,346	10,813,346	600.6
St. Vincent's Medical Center	52,010,563	22,600,663	74,611,226	183,020,382	538,629	2,052,791	2,591,420	2,619.9
Sun Coast Healthcare	12,881,409	8,105,400	20,986,809	53,157,791	-	-	-	677.5
Sunland Marianna Cox Medical Svc. Ctr.	920,290	358,654	1,278,944	1,562,112	-	-	-	39.0
Tacachale Hospital/Retarded Ctr.	2,004,426	1,155,592	3,160,018	5,439,101	-	-	-	83.0
Tallahassee Community Hospital	10,700,008	5,467,677	16,167,685	48,053,559	520,177	10,564,971	11,085,148	653.6
Tallahassee Memorial Hospital	56,529,076	31,940,822	88,469,898	189,670,904	2,315,198	3,713,646	6,028,844	2,882.5
Tampa General Hospital	70,845,205	30,648,308	101,493,513	287,413,797	766,426	838,953	1,605,379	2,990.7
The Meredian	551,565	146,884	698,449	1,415,218	-	-	-	21.5
The Retreat	1,736,504	1,966,760	3,703,264	9,329,373	-	-	-	112.7
The Willough Healthcare System	530,708	948,951	1,479,659	4,272,193	-	4,791,312	4,791,312	46.1
Town & Country Hospital	6,882,366	3,387,579	10,269,945	33,748,500	-	1,283,064	1,283,064	328.8
Twin Cities Hospital	4,076,586	2,613,952	6,690,538	19,257,935	-	9,511,004	9,511,004	341.0
University Behavioral Center	1,783,746	1,349,515	3,133,261	7,118,802	-	-	-	107.2
University Community Hospital	40,890,205	20,203,045	61,093,250	141,466,360	399,279	3,672,198	4,071,477	1,974.6
University Community Hospital at Carrollwood	7,519,893	3,708,777	11,228,670	23,228,605	-	-	-	361.0
University General Hospital	1,900,817	1,401,601	3,302,418	12,977,710	-	4,116,860	4,116,860	180.9
University Hospital	15,450,684	7,606,975	23,057,659	56,006,519	413,476	5,187,956	5,601,432	752.1
University Medical Center	46,154,558	21,322,859	67,477,417	194,468,736	-	-	-	2,199.3
University of Miami Hospital/Clinics	8,017,448	5,502,529	13,519,977	55,028,175	-	-	-	439.0
Valuemark Behavioral Healthcare System,	1,565,922	852,860	2,418,782	5,659,762	31,905	-	31,905	84.7
Vencor Hospital - Hollywood	5,004,665	2,207,673	7,212,338	18,755,045	-	968,958	968,958	243.4
Vencor Hospital Coral Gables	3,825,190	1,810,469	5,635,659	13,536,235	-	1,819,955	1,819,955	194.1
Vencor Hospital-Central Tampa	7,294,739	3,793,071	11,087,810	27,340,003	-	3,821,516	3,821,516	389.5
Vencor Hospital-Ft. Lauderdale	5,286,296	1,769,322	7,055,618	18,302,299	-	6,943,873	6,943,873	271.0
Vencor Hospital-North Florida	3,447,794	1,086,143	4,533,937	9,963,932	-	2,819,251	2,819,251	183.9
Vencor Hospital-St. Petersburg	2,158,015	1,660,112	3,818,127	9,013,871	-	-	-	118.8

Appendix B. Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals, Fiscal Year 1997 (continued).

Hospital	Administrative Salaries	Patient Care Salaries	Total Salaries	Total Operating & Non-operating Expenses	Professional Office Bldg. Expenses	Other Non-operating Expenses	Total Non-operating Expenses	FTEs
Vencor Hospital-Tampa	4,389,630	1,558,056	5,947,686	16,724,844	-	13,523,769	13,523,769	307.0
Villa Maria Hospital	556,415	192,326	748,741	5,002,092	-	-	-	30.1
Walton Regional Hospital	2,520,219	1,213,663	3,733,882	8,154,494	-	-	-	151.8
Walton Regional Hospital	21,781,827	8,173,509	29,955,336	78,438,675	-	-	-	931.4
Wateroak Specialty Hospital	422,853	112,816	535,669	939,663	-	-	-	28.0
Wellington Regional Medical Center	8,176,498	3,911,183	12,087,681	34,734,048	-	2,941,952	2,941,952	398.6
West Boca Medical Center	12,663,751	4,370,295	17,034,046	54,781,393	214,950	1,922,566	2,137,516	520.6
West Florida Community Care Ctr.	2,548,519	791,879	3,340,398	5,442,370	-	-	-	127.1
West Florida Regional Medical Center	27,914,307	13,350,294	41,264,601	113,160,312	-	31,075,147	31,075,147	1,867.2
West Gables Rehabilitation Hospital	3,588,994	2,264,957	5,853,951	12,815,217	506,019	-	506,019	183.8
Westchester General Hospital	8,348,849	5,506,927	13,855,776	30,550,364	-	-	-	419.4
Westside Regional Medical Center	13,100,195	4,985,683	18,085,878	55,975,998	1,351,499	8,121,749	9,473,248	573.6
Winter Haven Hospital	45,806,153	19,175,083	64,981,236	132,329,282	-	-	-	2,229.1
Winter Park Memorial Hospital	18,231,628	9,500,833	27,732,461	72,898,302	20,704	15,494,247	15,514,951	1,027.3
Wuesthoff Health Systems, Inc.	23,558,187	12,934,408	36,492,595	86,009,044	-	9,400,924	9,400,924	1,287.2
Totals			\$ 6,279,932,962	\$ 16,140,565,899				201,041.6
				\$ 14,889,833,447				
				\$ 8,609,900,485				

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997.

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
North Florida Regional Medical Center	34,366,312	100,609,145	83,888,444	49,522,132	1,262.0
Shands at The University of Florida	153,153,283	401,056,317	382,664,560	229,511,277	4,397.1
Shands Rehab Hospital	2,636,128	5,622,509	5,616,458	2,980,330	90.2
Tacachale Hospital/Retarded Ctr.	3,160,018	5,439,101	5,017,639	1,857,621	83.0
ALACHUA COUNTY TOTALS	193,315,741	512,727,072	477,187,101	283,871,360	5,832.3
Ed Fraser Memorial Hospital	1,957,308	3,867,806	3,700,309	1,743,001	85.0
BAKER COUNTY TOTALS	1,957,308	3,867,806	3,700,309	1,743,001	85.0
Bay County Behavioral Health Center	3,423,871	7,290,459	6,725,540	3,301,669	117.1
Bay Medical Center	40,320,984	103,071,291	96,617,299	56,296,315	1,236.3
Gulf Coast Medical Center	17,262,371	50,297,671	43,121,889	25,859,518	720.7
Healthsouth Emerald Coast Rehabilitation Hospital	2,746,170	5,563,497	5,132,396	2,386,226	107.9
BAY COUNTY TOTALS	63,753,396	166,222,918	151,597,124	87,843,728	2,182.0
Shands at Starke	3,468,911	8,325,378	8,194,138	4,725,227	141.0
BRADFORD COUNTY TOTALS	3,468,911	8,325,378	8,194,138	4,725,227	141.0
Cape Canaveral Hospital	19,488,153	46,895,548	41,694,971	22,206,818	707.9
Circles of Care, Inc.	2,942,669	5,412,531	4,993,128	2,050,459	107.5
Devereux Florida Treatment Network	5,486,846	11,216,023	10,346,922	4,860,076	238.9
Healthsouth Sea Pines Rehab Hospital	7,697,189	16,919,695	15,608,631	7,911,442	248.7
Holmes Regional Medical Center	78,780,997	189,810,700	188,483,105	109,702,108	2,312.5
Parrish Medical Center	23,060,381	51,370,958	49,499,354	26,438,973	747.7
Wuesthoff Health Systems, Inc.	36,492,595	86,009,044	76,608,120	40,115,525	1,287.2
BREVARD COUNTY TOTALS	173,948,830	407,634,499	387,234,232	213,285,402	5,650.4

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
Atlantic Shores Hospital	1,752,593	4,598,610	4,242,276	2,489,683	62.5
Broward General Medical Center	71,520,039	179,952,439	166,008,388	94,488,349	2,068.2
Cleveland Clinic Hospital	11,625,774	25,339,125	25,013,015	13,387,241	504.6
Coral Springs Medical Center	23,735,061	62,390,051	57,555,607	33,820,546	656.4
Florida Medical Center	35,724,563	107,284,399	99,552,029	63,827,466	1,139.5
Florida Medical Center South	10,589,980	28,779,214	26,549,187	15,959,207	292.6
Ft. Lauderdale Hospital	1,647,622	3,253,668	3,001,550	1,353,928	53.8
Healthsouth Sunrise Rehabilitation Hospital	11,180,253	26,910,916	24,825,658	13,645,405	324.2
Hollywood Medical Center	15,550,629	45,792,610	43,022,615	27,471,986	444.8
Hollywood Pavilion	2,684,354	4,497,240	4,148,760	1,464,406	87.1
Holy Cross Hospital	52,012,107	133,260,168	99,460,845	47,448,738	1,746.7
Imperial Point Medical Center	18,475,987	45,226,158	41,721,699	23,245,712	524.7
Memorial Hospital Pembroke	14,126,627	37,158,242	34,278,945	20,152,318	376.8
Memorial Hospital West	28,318,878	62,131,190	57,316,804	28,997,926	712.8
Memorial Regional Hospital	96,378,685	216,474,887	216,418,740	120,040,055	2,460.5
North Broward Medical Center	38,676,963	94,688,337	85,948,982	47,272,019	1,269.1
North Ridge Medical Center	28,738,528	89,482,513	86,162,563	57,424,035	776.4
Northwest Medical Center	18,300,565	48,895,073	40,182,874	21,882,309	596.0
Plantation General Hospital	22,838,901	64,996,753	62,881,729	40,042,828	605.0
Pompano Beach Medical Center	12,446,168	37,018,773	36,369,901	23,923,733	335.8
South Florida State Hospital	25,916,240	33,423,404	30,833,510	4,917,270	781.5
St. John's Rehabilitation & Hlthcare Cen	430,862	2,830,847	2,611,492	2,180,630	17.8
The Retreat	3,703,264	9,329,373	8,606,464	4,903,200	112.7
University Hospital	23,057,659	56,006,519	50,405,087	27,347,428	752.1
Vencor Hospital - Hollywood	7,212,338	18,755,045	17,786,087	10,573,749	243.4
Vencor Hospital-Ft. Lauderdale	7,055,618	18,302,299	11,358,426	4,302,808	271.0
Westside Regional Medical Center	18,085,878	55,975,998	46,502,750	28,416,872	573.6
BROWARD COUNTY TOTALS	601,786,136	1,512,753,851	1,382,765,983	780,979,847	17,790
Bon Secours - St. Joseph Hospital	19,447,597	53,237,294	49,112,073	29,664,476	686.7
Charlotte Regional Medical Center	20,404,734	55,645,209	51,333,405	30,928,671	626.3
Fawcett Memorial Hospital	25,032,510	65,841,528	48,618,784	23,586,274	1,042.2
CHARLOTTE COUNTY TOTALS	64,884,841	174,724,031	149,064,262	84,179,421	2,355
Citrus Memorial Hospital	20,879,244	61,107,962	57,902,413	37,023,169	842.9
Seven Rivers Community Hospital	12,153,896	34,814,052	34,218,108	22,064,212	404.8
CITRUS COUNTY TOTALS	33,033,140	95,922,014	92,120,521	59,087,381	1,247.7
Orange Park Medical Center	20,593,015	62,061,657	53,239,894	32,646,879	687.5
Vencor Hospital-North Florida	4,533,937	9,963,932	7,144,681	2,610,744	183.9
CLAY COUNTY TOTALS	25,126,952	72,025,589	60,384,575	35,257,623	871.4
Naples Community Hospital, Inc.	62,739,878	172,252,560	171,763,810	109,023,932	1,947.6
The Willough Healthcare System	1,479,659	4,272,193	-519,119	-1,998,778	46.1
COLLIER COUNTY TOTALS	64,219,537	176,524,753			1,993.7

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
Lake City Medical Center	8,418,386	22,486,628	14,779,793	6,361,407	388.6
Shands at Lake Shore	8,688,379	20,931,822	20,906,209	12,217,830	258.3
COLUMBIA COUNTY TOTALS	17,106,765	43,418,450	35,686,002	18,579,237	646.9
Aventura Hospital & Medical Center	27,241,037	78,911,430	70,536,502	43,295,465	782.7
Baptist Hospital of Miami, Inc.	92,584,161	230,967,467	224,978,803	132,394,642	2,798.4
Bascom Palmer Eye Institute	14,058,685	30,216,705	27,875,290	13,816,605	498.1
Cedars Medical Center	50,470,576	136,780,500	125,445,626	74,975,050	1,565.0
Coral Gables Hospital	16,255,446	50,813,633	46,876,215	30,620,769	443.8
Deering Hospital	18,972,985	56,809,168	52,632,898	33,659,913	592.4
Doral Palms Hospital	4,484,401	11,408,363	10,524,358	6,039,957	140.4
Douglas Gardens Hospital	1,780,289	3,978,243	3,669,979	1,889,690	77.5
Healthsouth Doctors' Hospital	23,667,188	64,286,900	59,305,474	35,638,286	664.8
Healthsouth Rehabilitation Hospital	6,598,615	13,526,463	12,478,332	5,879,717	216.7
Hialeah Hospital	26,096,570	66,343,335	62,492,294	36,395,724	877.7
Homestead Hospital	13,556,983	34,295,443	31,637,977	18,080,994	426.5
Jackson Memorial Hospital	288,687,668	639,904,193	594,590,716	305,903,048	7,337.2
Kendall Medical Center	28,861,130	92,463,245	80,577,279	51,716,149	941.8
Larkin Hospital	10,168,754	65,846,120	60,743,874	50,575,120	802.6
Mercy Hospital	61,890,574	139,033,720	125,039,820	63,149,246	1,862.2
Miami Children's Hospital	63,506,741	151,970,612	125,876,365	62,369,624	1,972.4
Miami Heart Institute	30,500,680	100,274,861	89,483,428	58,982,748	891.7
Mount Sinai Medical Center	94,534,576	225,126,040	207,681,603	113,147,027	2,934.1
North Shore Medical Center	21,631,161	55,916,613	52,042,421	30,411,260	703.4
Palm Springs General Hospital	17,981,242	45,502,942	41,977,036	23,995,794	596.5
Palmetto General Hospital	33,838,489	119,580,846	108,766,465	74,927,976	1,170.1
Pan American Hospital	28,434,457	56,059,810	51,715,880	23,281,423	821.1
Parkway Regional Medical Center	36,135,849	100,076,191	93,229,925	57,094,076	1,124.5
Parkway Regional Medical Center West	6,519,176	20,588,673	19,100,244	12,581,068	218.5
South Miami Hospital	55,138,594	132,781,617	125,077,251	69,938,657	1,677.6
South Shore Hospital/Medical Ctr.	15,637,754	34,650,100	30,957,638	15,319,884	652.6
University of Miami Hospital/Clinics	13,519,977	55,028,175	50,764,183	37,244,206	439.0
Vencor Hospital Coral Gables	5,635,659	13,536,235	11,716,280	6,080,621	194.1
Villa Maria Hospital	748,741	5,002,092	4,614,493	3,865,752	30.1
West Gables Rehabilitation Hospital	5,853,951	12,815,217	12,309,198	6,455,247	183.8
Westchester General Hospital	13,855,776	30,550,364	28,183,095	14,327,319	419.4
DADE COUNTY TOTALS	1,128,847,885	2,875,045,316	2,642,900,942	1,514,053,057	34,056.7
Desoto Memorial Hospital, Inc	7,125,825	17,368,351	16,022,522	8,896,697	221.5
G. Pierce Wood Memorial Hospital	27,290,512	42,428,482	42,193,717	14,903,205	1,074.0
DESOTO COUNTY TOTALS	34,416,337	59,796,833	58,216,239	23,799,902	1,295.5

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
Baptist Medical Center	70,368,287	212,453,652	202,571,430	132,203,143	2,857.8
Baptist Medical Center-Beaches	12,435,500	29,132,297	26,874,910	14,439,410	360.9
Genesis Rehabilitation Hospital, Inc.	12,601,045	28,558,678	26,345,740	13,744,695	344.0
Memorial Medical Center	41,830,391	112,208,577	94,110,276	52,279,885	1,428.1
Methodist Medical Center	24,238,070	70,452,058	64,992,909	40,754,839	692.3
Specialty Hospital of Jacksonville	7,520,608	17,860,322	16,476,372	8,955,764	217.7
St. Johns River Hospital	1,507,767	3,042,989	2,807,196	1,299,429	47.4
St. Luke's Hospital	38,080,968	114,093,300	111,284,977	73,204,009	1,183.2
St. Vincent's Medical Center	74,611,226	183,020,382	180,428,962	105,817,736	2,619.9
University Medical Center	67,477,417	194,468,736	179,399,854	111,922,437	2,199.3
DUVAL COUNTY TOTALS	350,671,279	965,290,991	905,292,626	554,621,347	11,950.6
Baptist Hospital - Pensacola	43,522,606	120,391,960	109,682,797	66,160,191	1,620.3
Sacred Heart Hospital of Pensacola	58,221,121	147,130,933	145,593,637	87,372,516	1,865.5
The Meredian	698,449	1,415,218	1,305,556	607,107	21.5
West Florida Regional Medical Center	41,264,601	113,160,312	82,085,165	40,820,564	1,867.2
ESCAMBIA COUNTY TOTALS	143,706,777	382,098,423	338,667,155	194,960,378	5,374.5
Memorial Hospital-Flagler	5,707,622	14,165,652	10,833,692	5,126,070	222.7
FLAGLER COUNTY TOTALS	5,707,622	14,165,652	10,833,692	5,126,070	222.7
Gulf Pines Hospital	3,221,580	6,022,593	5,832,867	2,611,287	116.9
GULF COUNTY TOTALS	3,221,580	6,022,593	5,832,867	2,611,287	116.9
Hamilton Medical Center	2,253,182	4,790,552	3,549,900	1,296,718	84.5
HAMILTON COUNTY TOTALS	2,253,182	4,790,552	3,549,900	1,296,718	84.5
Florida Hospital/Wauchula	2,563,288	7,131,064	7,125,723	4,562,435	87.3
HARDEE COUNTY TOTALS	2,563,288	7,131,064	7,125,723	4,562,435	87.3
Hendry Regional Medical Center	5,168,075	12,230,120	12,136,443	6,968,368	170.5
HENDRY COUNTY TOTALS	5,168,075	12,230,120	12,136,443	6,968,368	170.5
Brooksville Regional Hospital	9,455,218	34,127,169	31,366,317	21,911,099	330.1
Greenbrier Hospital	2,111,069	4,263,426	4,243,426	2,132,357	93.7
Oak Hill Hospital	21,281,118	63,375,852	52,550,732	31,269,614	889.4
Spring Hill Regional Hospital	8,353,857	32,331,198	29,811,420	21,457,563	286.7
HERNANDO COUNTY TOTALS	41,201,262	134,097,645	117,971,895	76,770,633	1,599.9

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
Florida Hospital Heartland Medical Center	16,763,369	48,284,276	40,077,547	23,314,178	715.2
Highlands Regional Medical Center	9,587,517	31,177,550	28,761,682	19,174,165	303.2
HIGHLANDS COUNTY TOTALS	26,350,886	79,461,826	68,839,229	42,488,343	1,018.4
Brandon Regional Medical Center	35,192,798	88,590,899	70,183,451	34,990,653	1,243.4
Charter Behavioral Health System of Tampa Bay	3,352,926	7,891,787	7,280,273	3,927,347	178.4
H. Lee Moffitt Cancer Ctr/Rsrch Inst	35,033,916	94,738,813	87,397,746	52,363,830	1,032.7
Memorial Hospital of Tampa	11,506,720	42,543,729	40,115,903	28,609,183	376.6
South Bay Hospital	11,533,393	29,225,625	23,706,902	12,173,509	423.4
St. Joseph's Hospital, Inc.	108,098,524	274,144,771	252,901,998	144,803,474	3,414.0
Tampa General Hospital	101,493,513	287,413,797	285,808,418	184,314,905	2,990.7
Town & Country Hospital	10,269,945	33,748,500	32,465,436	22,195,491	328.8
University Community Hospital	61,093,250	141,466,360	137,394,883	76,301,633	1,974.6
University Community Hospital at Carrollwood	11,228,670	23,228,605	21,428,680	10,200,010	361.0
Vencor Hospital-Central Tampa	11,087,810	27,340,003	23,518,487	12,430,677	389.5
Vencor Hospital-Tampa	5,947,686	16,724,844	3,201,075	-2,746,611	307.0
HILLSBOROUGH COUNTY TOTALS	405,839,151	1,067,057,733	985,403,253	579,564,102	13,020.1
Doctors' Memorial Hospital	2,422,711	6,053,859	5,747,508	3,324,797	82.2
HOLMES COUNTY TOTALS	2,422,711	6,053,859	5,747,508	3,324,797	82.2
Healthsouth Treasure Coast Rehabilitation Hosp.	7,871,576	19,821,194	18,285,301	10,413,725	243.5
Indian River Memorial Hospital	36,714,247	91,265,054	84,193,160	47,478,913	1,070.0
Sebastian River Medical Center	11,446,268	33,066,639	30,504,390	19,058,122	343.3
INDIAN RIVER COUNTY TOTALS	56,032,091	144,152,887	132,982,851	76,950,760	1,656.8
Campbellton-Graceville Hospital	1,831,047	3,512,683	3,240,494	1,409,447	91.6
Jackson Hospital	10,036,452	23,638,381	23,614,009	13,577,557	322.4
Sunland Marianna Cox Medical Svc. Ctr.	1,278,944	1,562,112	1,441,068	162,124	39.0
JACKSON COUNTY TOTALS	13,146,443	28,713,176	28,295,571	15,149,128	453.0
Florida Hospital Waterman	27,123,607	59,177,414	39,500,165	12,376,558	1,168.0
Lifestream Behavioral Center	1,918,966	3,732,957	3,443,700	1,524,734	97.8
South Lake Hospital	6,503,304	14,613,144	13,207,289	6,703,985	215.2
Walton Regional Hospital	29,955,336	78,438,675	72,360,664	42,405,328	931.4
LAKE COUNTY TOTALS	65,501,213	155,962,190	128,511,818	63,010,605	2,412.4

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
Cape Coral Hospital	22,184,599	63,506,504	58,585,548	36,400,949	696.7
Charter Glade Behavioral Health Center	3,579,658	8,952,533	8,258,824	4,679,166	130.5
East Pointe Hospital	7,316,858	21,454,905	16,273,593	8,956,735	283.0
Gulf Coast Hospital	10,255,121	32,652,409	13,402,533	3,147,412	473.9
Lee Memorial Health System	75,232,709	182,893,695	168,721,733	93,489,024	2,296.2
South West Florida Regional Medical Center	44,257,247	134,391,478	97,829,584	53,572,337	1,696.2
LEE COUNTY TOTALS	162,826,192	443,851,524	363,071,816	200,245,624	5,576.5
Eastside Psychiatric Hospital	964,957	1,991,317	1,837,015	872,058	40.4
Healthsouth Rehabilitation Hospital of Tallahassee	7,150,282	15,896,353	14,664,586	7,514,304	208.9
Tallahassee Community Hospital	16,167,685	48,053,559	36,968,411	20,800,726	653.6
Tallahassee Memorial Hospital	88,469,898	189,670,904	183,642,060	95,172,162	2,882.5
Wateroak Specialty Hospital	535,669	939,663	866,851	331,182	28.0
LEON COUNTY TOTALS	113,288,491	256,551,796	237,978,922	124,690,431	3,813.4
Nature Coast Regional Health Network	3,966,861	9,001,808	8,304,281	4,337,420	124.4
LEVY COUNTY TOTALS	3,966,861	9,001,808	8,304,281	4,337,420	124.4
Madison County Memorial Hospital	2,095,208	3,774,006	3,231,260	1,136,052	93.4
MADISON COUNTY TOTALS	2,095,208	3,774,006	3,231,260	1,136,052	93.4
Blake Medical Center	30,649,107	80,543,741	67,791,971	37,142,864	1,076.5
Charter Behavioral Health System at Manatee	1,990,265	4,280,681	3,948,982	1,958,717	75.4
Glen Oaks Hospital	1,233,205	2,364,295	2,181,092	947,887	47.7
Manatee Memorial Hospital	35,482,183	106,162,082	99,844,945	64,362,762	1,266.8
MANATEE COUNTY TOTALS	69,354,760	193,350,799	173,766,990	104,412,230	2,466.4
Charter Springs Hospital	2,888,156	7,371,830	6,800,606	3,912,450	112.1
Munroe Regional Medical Center	48,909,836	118,187,735	113,954,204	65,044,368	1,480.3
Ocala Regional Medical Center	29,949,048	91,042,627	78,831,392	48,882,344	1,071.1
MARION COUNTY TOTALS	81,747,040	216,602,192	199,586,202	117,839,162	2,663.5
Martin Memorial Medical Center	56,214,205	126,890,543	117,058,121	60,843,916	1,574.9
MARTIN COUNTY TOTALS	56,214,205	126,890,543	117,058,121	60,843,916	1,574.9

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
45Th Street Mental Health Ctr.	1,703,149	2,767,504	2,553,057	849,908	64.8
A.G. Holley State Hospital	4,227,662	8,146,819	8,129,063	3,901,401	171.0
Bethesda Memorial Hospital	39,692,548	103,976,380	100,744,388	61,051,840	1,250.9
Boca Raton Community Hospital	54,872,934	137,982,437	137,960,747	83,087,813	1,586.7
Columbia Hospital	20,225,199	52,611,345	50,297,253	30,072,054	627.5
Delray Medical Center	36,946,081	108,571,635	102,667,074	65,720,993	1,086.6
Everglades Regional Medical Center	8,970,449	19,096,841	17,617,076	8,646,627	322.1
Fair Oaks Hospital	3,178,999	7,800,415	7,195,981	4,016,982	101.6
Glades General Hospital	6,482,916	15,211,883	14,033,153	7,550,237	214.0
Good Samaritan Medical Center	36,062,953	101,390,163	99,199,881	63,136,928	1,050.9
JFK Medical Center	49,123,661	156,366,093	142,665,192	93,541,531	1,517.8
Jupiter Medical Center	22,752,907	62,799,132	44,636,402	21,883,495	923.7
Palm Beach Gardens Medical Ctr.	24,442,537	82,945,649	82,622,554	58,180,017	654.1
Palms West Hospital	8,112,158	21,802,750	19,828,265	11,716,107	441.5
Pinecrest Rehab. Hospital at Delray	10,503,093	24,177,278	19,688,636	9,185,543	306.0
St. Mary's Medical Center	61,856,211	150,457,739	146,064,895	84,208,684	1,712.4
Wellington Regional Medical Center	12,087,681	34,734,048	31,792,096	19,704,415	398.6
West Boca Medical Center	17,034,046	54,781,393	52,643,877	35,609,831	520.6
PALM BEACH COUNTY TOTALS	418,275,184	1,145,619,504	1,080,339,590	662,064,406	12,950.8
Charter Behavioral Health System Pasco	2,234,245	5,543,981	5,114,392	2,880,147	66.2
Community Hospital of New Port Richey	31,555,300	78,642,708	72,917,385	41,362,085	1,103.0
East Pasco Medical Center	17,786,065	46,759,028	46,284,960	28,498,895	581.9
North Bay Medical Center	10,680,942	26,548,116	24,490,971	13,810,029	338.6
Pasco Community Hospital	10,400,226	28,069,715	19,504,268	9,104,042	423.5
Regional Medical Center Bayonet Point	33,322,337	106,686,639	94,091,925	60,769,588	1,207.1
PASCO COUNTY TOTALS	105,979,115	292,250,187	262,403,901	156,424,786	3,720.3

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
All Children's Hospital	60,616,186	133,985,676	123,603,471	62,987,285	1,666.3
Bayfront Medical Center	56,410,825	141,031,119	140,856,586	84,445,761	1,719.6
Charter Behavioral Health System Largo	3,014,542	6,567,078	6,493,409	3,478,867	70.4
Clearwater Community Hospital	7,153,318	22,327,270	18,212,700	11,059,382	280.3
Edward White Hospital	10,374,604	28,698,048	20,466,502	10,091,898	385.7
Healthsouth Rehabilitation Hospital	7,436,197	13,348,715	12,314,357	4,878,160	210.0
Helen Ellis Memorial Hospital	22,127,868	56,207,382	51,852,017	29,724,149	753.9
Largo Medical Center	23,714,267	69,194,085	55,270,797	31,556,530	882.0
Mease Hospitals	45,656,096	104,181,229	96,108,494	50,452,398	1,362.9
Morton Plant Hospital	73,598,803	172,256,147	158,908,462	85,309,659	2,171.1
Northside Hospital & Heart Institute	21,190,748	63,133,625	50,004,601	28,813,853	811.9
Palms of Pasadena Hospital	20,035,810	56,171,710	48,022,191	27,986,381	686.1
St. Anthony's Hospital, Inc.	33,364,915	83,983,698	83,924,149	50,559,234	1,147.8
St. Petersburg General Hospital	16,073,848	44,662,218	33,848,872	17,775,024	600.6
Sun Coast Healthcare	20,986,809	53,157,791	49,038,731	28,051,922	677.5
University General Hospital	3,302,418	12,977,710	8,860,850	5,558,432	180.9
Vencor Hospital-St. Petersburg	3,818,127	9,013,871	8,315,409	4,497,282	118.8
PINELLAS COUNTY TOTALS	428,875,381	1,070,897,372	966,101,597	537,226,216	13,725.8
Bartow Memorial Hospital	5,837,512	15,819,298	15,619,692	9,782,180	211.1
Heart of Florida Regional Medical Center	7,541,162	20,747,074	20,678,368	13,137,206	317.7
Lake Wales Medical Centers, Inc.	10,924,478	20,271,233	18,700,467	7,775,989	404.4
Lakeland Regional Medical Center	91,809,428	218,768,441	201,816,638	110,007,210	2,381.7
Winter Haven Hospital	64,981,236	132,329,282	122,075,427	57,094,191	2,229.1
POLK COUNTY TOTALS	181,093,816	407,935,328	378,890,592	197,796,776	5,544.0
Putnam Medical Center	13,915,606	39,191,404	35,503,092	21,587,486	535.1
PUTNAM COUNTY TOTALS	13,915,606	39,191,404	35,503,092	21,587,486	535.1
Jay Hospital	2,845,404	7,381,369	5,797,061	2,951,657	154.1
Santa Rosa Medical Center	8,636,852	25,036,951	23,153,177	14,516,325	312.3
West Florida Community Care Ctr.	3,340,398	5,442,370	5,020,655	1,680,257	127.1
SANTA ROSA COUNTY TOTALS	14,822,654	37,860,690	33,970,893	19,148,239	593.5
Bon Secours Venice Hospital	35,575,418	83,834,227	83,378,166	47,802,748	1,125.4
Doctors Hospital of Sarasota	25,129,071	73,795,170	57,319,522	32,190,451	952.7
Englewood Community Hospital	10,182,405	31,636,730	17,711,350	7,528,945	501.5
Healthsouth Rehabilitation Hospital of Sarasota	6,542,893	17,397,265	16,049,196	9,506,303	307.5
Sarasota Memorial Hospital	91,957,835	253,603,389	253,072,320	161,114,485	2,609.7
SARASOTA COUNTY TOTALS	169,387,622	460,266,781	427,530,554	258,142,932	5,496.8

Appendix C. Selected Financial Data and Full-time Employee Equivalents (FTEs), Florida Hospitals by County, Fiscal Year 1997 (continued).

Hospital	Total Salaries	Total Operating & Non-operating Expenses	Total Operating Expenses	Total Operating Expenses excl. Salaries	FTEs
Central Florida Regional Hospital	22,826,659	63,168,726	44,744,530	21,917,871	893.0
South Seminole Hospital	15,591,253	35,630,352	32,883,624	17,292,371	461.1
SEMINOLE COUNTY TOTALS	38,417,912	98,799,078	77,628,154	39,210,242	1,354.1
Flagler Hospital	24,978,295	63,992,016	59,033,439	34,055,144	827.7
ST. JOHNS COUNTY TOTALS	24,978,295	63,992,016	59,033,439	34,055,144	827.7
Lawnwood Regional Medical Center	36,856,331	101,704,994	94,633,035	57,776,704	1,166.5
Savannas Hospital	5,119,457	11,190,149	10,323,053	5,203,596	160.2
St. Lucie Medical Center	18,685,517	55,179,839	42,088,096	23,402,579	707.9
ST. LUCIE COUNTY TOTALS	60,661,305	168,074,982	147,044,184	86,382,879	2,034.6
Shands at Live Oak	2,723,764	6,505,860	6,506,047	3,782,283	108.9
SUWANNEE COUNTY TOTALS	2,723,764	6,505,860	6,506,047	3,782,283	108.9
Doctors Memorial Hospital	5,338,012	11,072,367	10,214,398	4,876,386	155.0
TAYLOR COUNTY TOTALS	5,338,012	11,072,367	10,214,398	4,876,386	155.0
North Florida Reception Ctr Hospital	12,574,221	25,623,362	23,637,874	11,063,653	284.0
Ramadan Hand Institute Lake Butler Hosp.	2,543,475	4,221,286	2,922,965	379,490	105.4
UNION COUNTY TOTALS	15,117,696	29,844,648	26,560,839	11,443,143	389.4
Atlantic Medical Center - Daytona	10,030,369	30,747,996	25,792,799	15,762,430	351.0
Atlantic Medical Center - Ormond	8,737,366	24,408,492	14,985,524	6,248,158	414.0
Bert Fish Medical Center	12,929,168	37,287,442	36,108,316	23,179,148	458.6
Florida Hospital Fish Memorial	12,594,853	37,885,340	36,782,075	24,187,222	392.1
Halifax Community Health System	66,761,258	181,945,850	167,847,334	101,086,076	2,047.4
Memorial Hospital - Ormond Beach	28,076,401	75,603,196	69,744,899	41,668,498	816.0
Memorial Hospital-West Volusia	22,741,433	48,414,595	44,663,073	21,921,640	550.3
VOLUSIA COUNTY TOTALS	161,870,848	436,292,911	395,924,020	234,053,172	5,029.4
Walton Regional Hospital	3,733,882	8,154,494	7,522,623	3,788,741	151.8
WALTON COUNTY TOTALS	3,733,882	8,154,494	7,522,623	3,788,741	151.8
Northwest Florida Community Hospital	3,939,788	10,181,213	5,658,838	1,719,050	267.5
WASHINGTON COUNTY TOTALS	3,939,788	10,181,213	5,658,838	1,719,050	267.5